



## GOVERNANCE AND OPERATIONS REPORT TO TAKIWĀ JULY 2017

### ***Tēnā Koutou Katoa***

E ngā mema o ngā Takiwā, Whānau, Hapū me te iwi o Ngāpuhi puta noa, nga mihi nui atu ki a koutou, tēnā koutou katoa. Ngā mihi ki a rātou kua rongo i te ngau a te toki a Whiro, haere mai haere atu ki te Ao o Matangireia. Ka hoki mai ngā kōrero kia tātou ngā mahuetanga iho. Ngā manaakitanga o Io Te Matua ki a tatou katoa, Mauri Ora.

Tony and I as CEO and Chairman are pleased to provide a summary report for Takiwā across Ngāpuhi to maintain a consistency of reporting out of this office. The Chair and CEO again combine our resources to provide this summary report for Takiwā distribution. This report is meant for all Ngāpuhi so please send as wide as you like. This is our fourth combined report mo te iwi o Ngāpuhi. For our full reports to the Board of Te Rūnanga-ā-iwi o Ngāpuhi (TRAION) please ask your Takiwā Trustee or contact the our Offices directly.

### **Governance**

***Raniera (Sonny) Tau***

#### **Proposed Changes to The Māori Fisheries Act 2014**

I put this kaupapa up front as this would be the most important information for our iwi going forward as 80% of our income is generated through our fisheries assets.

Te Ohu Kaimoana has been tasked with preparing changes to legislation ready for a review of the Māori Fisheries Act 2014. TRAION want Ngāpuhi to understand that some of the suggested changes to that legislation is not in the best interest of Ngāpuhi. The suggested changes to the allocation of assets model are the main concern for Ngāpuhi. It took iwi across the motu 13 years to come to a distribution model for Māori Assets held by TOKM on behalf of Māori katoa. Some iwi want this model changed.

The best outcome that Ngāpuhi achieved in those 13 years of settlement korero was that any cash assets were allocated on a population basis. At an iwi meeting in Wellington earlier this year this model was threatened as some iwi voted for change. If these iwi are successful, Ngāpuhi will lose millions of dollars as the only assets that TOKM maintain on behalf of iwi is cash.

All iwi have had their settlements allocated under this model with a large majority of those assets being allocated on coastline or a combination of coastline and population. Now that these iwi have received their assets, some now want to change the rules. Our Asset Holding Company is currently addressing that position as I write this report. Ngāpuhi might even have to legally challenge this proposal.

### **Completion of He Tohu**

In my last report I spoke about the move of the original copies of He whakaputanga o Te Rangatiratanga o Niu Tirenī and Te Tiriti o Waitangi from Archives NZ to the National Library. On 18 May a contingent of Ngāpuhi representatives, headed by TRAION, travelled to Wellington to the official opening of this exhibition. The contingent of Kaumatua, Kuia and TRAION Leaders again played a pivotal role in this ceremony.

There were four official speakers at the opening ceremony and I was privileged to be selected by the iwi Chairs to represent Māori katoa puta noa i te motu. We are grateful to our home folk who travelled to support this day. It was very emotional for many of the descendants of those who actually signed He Whakaputanga me Te Tiriti o Waitangi. A copy of my speech is available through our office.

### **Recruiting Directors For NAHC**

The recruitment search for two independent directors for NAHC began in April with a wide advertising campaign directed by Susan Huria of Huria Anders Ltd. There was huge interest in these positions with 63 applicants for two positions. Many applicants could easily sit on any high powered company board such is the skills sets across different applicants.

The shortlist consisted of 8 applicants who were interviewed with two people chosen and one other seconded onto the Board to gain experience. Those successful were: Mike Simm, who was already an advisor to the NAHC Board; Elena Trout who comes with an experienced Governance background as well as strong business acumen. The appointment of Mana Newton – Ngāpuhi and a Chartered Accountant who lives in Rotorua. These new directors will take up their roles immediately with myself already retired from the Board after a maximum nine years, and the Chair Leigh Auton, retiring in September after nine years.

### **Trust Deed and Policy Procedures**

I was tasked, to engage with Waddy Wadsworth to discuss many issues pertaining to the Trust Deed and TRAION policies to assess any inconsistencies, including how these might be addressed. Discussions also centered on the Trust Deed to address the consequences of inconsistent and rogue Trustee behaviour that brings our board into disrepute.

There are a few complications also with our situation as TRAION is actually the Ngāpuhi Mandated Iwi Organisation for Ngāpuhi and as such is subject to the Māori Fisheries Act 2004. That is, any amendments to the Trust Deed must be consistent with this legislation. Through Waddy Wadsworth, and numerous Legal opinions, the fact is that the board has had serious challenges with Trustee behaviour and remain powerless when dealing with these situations. We hope this will lead to addressing this inability we seek some avenue to deal with rogue Trustee behaviour. This will be developed at both Trust Deed and Policy level.

### **Tuhoronuku IMA (TIMA) Update**

I am the TRAION representative on Tuhoronuku Independent Mandated Authority (TIMA) and as such am the link between both Boards. TIMA are very grateful to TRAION for recently making \$15K available to carry out necessary work and hold basic meetings to ensure TIMA is on track with

maintaining its Mandate. Ngāpuhi needs to know that the Crown has cut funding as they make judgement on what is necessary for Ngāpuhi from their perspective. A recent request from TIMA to the Crown for funding to hold basic board meetings was found unworthy of funding as it did not meet their expectation of issues to discuss.

The first Kaumatua Kuia hui under this funding arrangement was held on 12 May at the TRAION Conference facility and open to ALL Kaumatua and Kuia of Ngāpuhi. The TRAION Conference facility venue was chosen as the cost of TIMA to hold the hui there is minimal as opposed to \$2,500 for the Scenic Circle in Paihia that the Crown uses. This meeting was well attended with K/Kuia outlining their concerns with the process currently being driven by the Crown.

The driving of a fragmented, Ngāpuhi approach to its settlement policy by Te Kotahitanga is not supported by Kaumatua and Kuia. Ngāpuhi Kaumatua and Kuia are adamant that Settlement is for **ALL** Ngāpuhi as per the Mandate Ngāpuhi gave TIMA.

On 3 June 2017 Hone Sadler and I met with the Prime Minister and representatives from Kotahitanga to seek a way forward for our iwi Te Tiriti o Waitangi claims process. Our view of that meeting is totally different to Kotahitanga members in that we thought it was a great hui. The Prime Minister assured Ngāpuhi that he will pull the Minister and OTS back from Ngāpuhi to let Ngāpuhi get on with its own business of finding a way forward. TIMA are very comfortable with that outcome as TIMA currently holds the mandate and the Crown has been interfering in Ngāpuhi's business to the point of demanding TIMA agree to the document, Marangai Mai and sign it off in its entirety or they would pull the TIMA Mandate. TIMA insists that the Maranga Mai report was never discussed with TIMA before being taken to the iwi for sanction.

We note that Kotahitanga asserts that TIMA, Kotahitanga and the Crown worked through that document together and **ALL** agreed on its final outcome. That is incorrect and the Prime Minister wasn't fooled as he had read all the correspondence between TIMA and Crown Officials, including Minister Finlayson.

TIMA are committed and determined to work through this and bring the Ngāpuhi Te Tititi o Waitangi claims settlement to fruition. TIMA are now seeking funds to allow for a round of discussions with our people regarding the fundermental issues of why Ngāpuhi is at this stalemate. Ngāpuhi is well aware that the Crown has withdrawn funding of any kind until Ngāpuhi sorts out the Leadership issue, hence our approach to our iwi authority.

TIMA sent an email to Pita Tipene and Rudy Taylor asking that Kotahitanga leadership meet with Hone and I to seek a way forward as asked by the PM to meet and further discuss this kaupapa. Kotahitnga has turned us down flat stating that they will not meet because I had been to court and had bought Ngāpuhi into disrepute. We will then bypass them and go straight to Ngāpuhi to push on.

At our last Board meeting, TIMA members came to the TRAION Board to ask for assistance with communications to Ngāpuhi. The Board agreed to assist them but is currently confidential as a committee to handle this stuff has been put in place.

### **Murtle Rust Invasion**

This is a plant disease that has arrived here on the wind from Australia - according to the scientists. Myrtle rust is a fungal disease that severely attacks plants in the myrtle family including

Pohutukawa, Manuka and Rata. Myrtle rust (*Austropuccinia psidii*), also known as guava rust and eucalyptus rust, is a serious fungal infection that could have serious impacts on a wide range of plants in the myrtle family. I want to thank Ngati Rehia who has taken it upon themselves to keep TRAION updated with what is happening in this space.

*Advice from MPI is as follows:*

1. Know your plants and those that are affected by myrtle rust. This serious fungal disease only affects plants in the myrtle family, which includes pohutukawa, manuka, kanuka, ramarama, and feijoa. Check the list of plants susceptible to myrtle rust below.
2. Do not plant myrtle species in the New Plymouth, Waitara, Kerikeri or Te Kuiti areas.
3. Outside of those areas, seek advice from experts when sourcing plants, for example from your nursery or supplier.
4. Know where your plants come from.
5. If you're planting myrtles, keep a record of where you've planted them.
6. Keep alert for signs of myrtle rust. Myrtle rust becomes dormant over winter and infected plants may not show symptoms until spring.
7. Check new plantings as the weather warms up.
8. Myrtle rust primarily affects new plant growth including young shoots, flower buds, leaf surfaces and fruit.
9. More detailed information about nursery and plant hygiene is at [NZ Plant Producers Inc website](#)

### **Iwi Chairs**

As I write this section of my report, we have not yet attended the iwi Chairs quarterly meeting scheduled for 3-5 August 2017. There are many issues that will be further discussed at that meeting and I will report against those in our next panui. Some of those issues include:

1. **Te Ture Whenua Māori** – I agree with Minister Flavell to not introduce this bill with urgency but wait until after the election to move it to its final reading
2. **Veterans Affairs** – Veterans have been missing out on their entitlements and have approached the iwi Chairs to partner with them as advocate for our veterans. Mair have many of them
3. **Data Sharing** – Every iwi receiving data held by Government departments to make informed decisions about their respective iwi. This is finally coming to fruition.
4. **Taitamariki Succession Planning** – This is one area that iwi Chairs are adamant must be addressed. Ngāpuhi are at the forefront of this initiative.
5. **Te Kahu o Taonui** – Establishing a partnership with the Northland District Health Board at Governance level to monitor funding and outcomes for Māori health in the north. Measure performance of Māori health providers against the National Whanau Ora outcomes framework established by the iwi Chairs Forum and Crown.

**Amokura Iwi Consortium Ltd:-** This charitable legal entity for the Te Taitokerau Iwi CE Consortia was incorporated on 13 June 2017. All the current CE's have been appointed as directors to the board. The contract and funding for "collective iwi" projects is no longer an issue for Iwi regardless of their status and consortium funders have indicated a preference to engage and contract with the Consortium as a separate legal entity rather than their funds and any contracts being re-routed through a particular Iwi entity.

**E RERE--The Future of the Māori Economy Conference:-** This conference heralded the next phase of He kai kei aku ringa (growing food by our own hands). It was interesting to meet, learn and hear from Ministers and transformational leaders in: job generators of the future (Infrastructure, food, tourism, services), successes of our collective Iwi (Trusts & Incorporations), growing the SME economy, digital and tech futures, mobilising Māori investment and whānau centred development. Employment, rangatahi, enterprise, regions and education is the focus of E RERE and is a platform for future growth.

**He Tohu:-** Life after the spine-tingling opening ceremony in which Ngāpuhi played a central role has been equally uplifting with 4000 visiting the exhibition on the first day it opened to the public – almost as many for an entire year in the old constitutional room at Archives NZ. Most are curious about He Whakaputanga and have found the land loss confiscation very confronting. The high tech and interactive nature of the displays as well as the unique architecture of the room where the documents are housed are a big hit.

**Hui-Ā-Iwi:-** This new form of engagement with our key stakeholders and not just by TRAION but across the Rūnanga group has been a success on many levels not the least being that we had approximately north of 300 of our people attend in the different locations of Kaikohe, Auckland and Whangārei. The overwhelming response received was one of positivity which is a good platform to build on going forward.

**Indigenous Health System Hui:-** This was held at Ngāti Hine Health with Te Taitokerau Iwi leaders, Māori Health Providers, NDHB, and PHO's to determine how all parties can work together under the new Iwi/Provider Alliance model. Presentations were made by the NDHB and Te Kahu o Taonui (TKOT) with some interest, however it was identified and agreed that before any decisions can be made, a hui between TKOT Chairs and Māori Health Provider Chairs needs to take place first.

**Kaikohe Youth Space (KYS):-** The setting up of the KYS is now well-advanced with a soft opening due in the next few weeks followed soon after by a full launch. Seven different community

organisation are now involved and committed to ensure the success of the pilot and importantly its long term sustainability (i.e., it is not just a flash-in-the-pan). One of the cornerstone funders of the pilot is the Rūnanga's asset holding entity NAHC. Good work has been done to complete a comprehensive business case and turn what was an idea into a well-developed concept.

**Key Stakeholder Relationships:-** Met a large number and wide range of attendees at our Hui-Ā-Iwi events which was enjoyable and on occasions enlightening.

Had my first meeting with Tui Marsh from TPK in which we spoke about funding and other related matters. It went well and is a relationship I need to foster.

Mark Ewen is the new CEO of NorthTec. Our first meet and greet hui has paved the way for future in-depth discussions.

The hui with Northland College principal Jim Luders (another first) went better than expected after he received several let-downs.

**Mauri Whenua Ora Project (part of TTICEC):-** Senior environmental scientist Garth Harnsworth who is of Māori descent presented to the consortium ideas for bringing together various data sets that iwi need to build a decision tool to address complex Māori land and associated socio-cultural issues. To see how such a tool might work in terms of being able to unlock the potential of Māori land, he plans to kick-off a pilot project in the Paihia region.

**Ngāpuhi Festival:-** Planning and activities for the festival continue to roll on for the organising committee. The last meeting was held back at Toll Stadium with their events team where updates were provided by the portfolio leads, new personnel introduced, festival scope further clarified and planning milestones agreed. The official launch is expected soon – watch this space.

**Omapere & Rangihamama Trust (ORT):-** The 15-house papakāinga development initiative which started with a single pilot house is well underway with most of the infrastructure work complete. Concrete foundation slabs will be poured next month for the eight two bedroom homes that are to be built.

**Oranga Tamariki Bill:-** The bill should have passed its second reading at the end of June and will move to the 'Committee of Whole House' for MP's to consider it in detail and vote on the proposed changes.

**PSGE:-** At the behest of the Prime Minister, in discussion with TIMA and Te Kotahitanga, the crown has withdrawn from the process allowing Ngāpuhi and Ngāpuhi alone to resolve the settlement issues and mandate impasse. He indicated that he was looking to the September/October timeframe for this to be completed so that negotiations can be ready for the new incoming government.

**Tertiary Scholarships:-** The Scholarship Panel considered and reviewed a record number of applicants this year. A total of 67 scholarships were awarded covering certificate/diploma, bachelor/undergraduate, graduate/postgraduate including masters and PhD levels. There were also eight Victoria University Scholarships awarded.

**Taitamariki 500 (T500):-** Contract is signed with TPK and our two resident team members Teremoana Jones and Rebecca Toki are on-board. This important youth development work started a little slower than anticipated due to external factors out of our control however with all parties across Northland now on the same page efforts to support and secure a future through work, training, or new opportunities for 18-24 year olds in our regions of Kawakawa, Kerikeri and Kaikohe has begun in earnest. The need for a third team member is on the cards.

**Te Kotahitanga E Mahi Kaha Trust (TKEMKT):-** Have begun initial discussions with TKEMKT and another party to see if there is a way in which our collective efforts can bring greater effect to our strategic Whānau Ora goal of “Improved outcomes for Ngāpuhi through education”.

#### **TRAION Operations Focus:-**

##### **Leadership**

An initiative to advance the Rūnanga interests, influence and funding opportunities in Wellington is underway developing a Rūnanga corporate profile and starting Ngāpuhi festival sponsorship work.

##### **Financial Performance**

Still expect to achieve a better than budget result for the year (FY2016/17).

##### **Organisational**

Managing workload pressure in the finance team due to staff shortage is still a challenge with a candidate initially accepting a job (back-fill) and then turning it down for a better offer.

Welcomed the recent return of our General Manager Erena Kara from maternity leave.

## **Planning, Development, and Execution**

Business planning – TRAIION and Hapū Development business planning hui's were held to focus on identifying work streams and activities for the new fiscal year.

Key strategies – *Arts*: Strategy writer Karl Wixon has been appointed and this work is underway. He is a Māori Design consultant and an industrial designer by trade and has been involved in developing curriculum programmes for Māori arts such as the Maunga Kura Toi, Bachelor of Maori Visual Arts programme.

*Mātauranga/Education*: Nathan Matthews who is the Head of School for Indigenous Graduate Studies at Awanuiārangī has accepted the role as strategy writer. A recent hui was held with the advisors (included Anaru Kaipo and Tony Dowling) to wānanga the vision for the strategy and to create the road map.

*Te Mita O Ngāpuhi Language*: Strategy review and ratified process is underway and soon to be completed.

2017/18 Budget & Business Plan Meeting – Operational and capital budgets of -\$248,768 (projected to achieve breakeven by FY19/20) and \$139,800 respectively were accepted by the Board.

## **TRAIION Subsidiaries:-**

*Ngāpuhi Iwi Social Services (NISS)*:

### **Te Taitokerau Attendance Service or TTAS (part of TTICEC)**

Another attempt has been made to get the Advisory Group up and running with increased attendance and participants reenergised. Aiming to hold hui shortly.

### **Board Meeting**

Several candidates for the position of Board Director were considered with the Board recommending Te Miringa Huriwai for the role.

### **Strategic Planning Session**

Attended and briefly shared at the final day of the NISS strategic planning session which was held at the Pehiaweri marae in Whangārei.

*Te Hau Ora O Ngāpuhi (THOON)*:

### **Outreach to Gang Affiliated Whānau**

Under Whānau Ora Healthy families THOON is launching a venture to build trust and confidence among hard-to-reach gang affiliated whānau and to provide much needed food for tamariki. Through their homes, accessing health services would also be a beneficial.

*Ngāpuhi Asset Holding Company:*

**Community Initiatives Benefit**

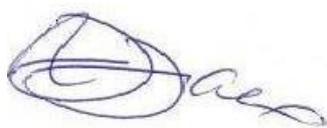
External from the Ngāpuhi Group funds, funding was negotiated as an ancillary community benefit during the service station change over process.

**TRAION Takiwā:-** Attended the Hauāuru and Taiāmai takiwā meetings where Kainga Ora (Placed Based Initiative), the new Oranga Tamariki agency, myrtle rust and Kiro marae insurance were particular topics of interest that engendered a lot of good discussion.

**University of Auckland Māori Business Awards 2017:-** Attended this recognition and celebration of outstanding Māori excellence and success in business. Blanche Morrogh (nee Murray) started Kai Ora Honey in 2012 and quickly grew it into a multi-million dollar global concern. Today, the Far North-based whānau-owned business operates 2500 hives and exports 50 tonnes of Active Manuka Honey to customers in Asia, the United States, Australia, the United Kingdom, and Kuwait, with plans to export 90 tonnes-plus by 2020. Morrogh (Ngāti Kuri and Te Rarawa) took out the **Young Māori Business Leader Award**. Mavis Mullins (Rangitāne, Te Āti Haunui-a-Pāpārangi, Ngāti Ranginui) won the premier **Outstanding Māori Business Leaders Award**. She started out in business running the family shearing contracting firm, Paewai Mullins Shearing, with husband Koro and has since sat on many boards, including Landcorp, 2degrees Mobile, health boards, Poutama Trust and Taratahi Agricultural Training. She says; “It’s about being able to envision where we need to be, then break it down into do-able stages. This is where Māori have such an advantage because our view is long-term anyway, it becomes less about you and more about who’s to follow.”

There is just so much to report but we want to keep this report short and to the point. Please ask for our full reports from your Trustee or our Office.

Mauri Ora



Raniera T (Sonny) Tau  
CHAIRMAN



Tony Dowling  
CHIEF EXECUTIVE OFFICER