



## GOVERNANCE AND OPERATIONS REPORT TO TAKIWĀ NOVEMBER 2017

### *Tēnā Koutou Katoa*

E ngā mema o ngā Takiwā, Whānau, Hapū me te iwi o Ngāpuhi puta noa, nga mihi nui atu ki a koutou, tēnā koutou katoa. Ngā mihi ki a rātou kua rongō i te ngau a te toki a Whiro, haere mai haere atu ki te Ao o Matangireia. Ka hoki mai ngā kōrero kia tātou ngā mahuetanga iho. Ngā manaakitanga o Io Te Matua ki a tatou katoa, Mauri Ora.

Erena Kara and I as Acting CEO and Chairman are pleased to provide a summary report for Takiwā across Ngāpuhi to maintain a consistency of reporting out of this office. The Chair and Acting CEO again combine our resources to provide this summary report for Takiwā distribution. This report is designed for all Ngāpuhi so please send as wide as you like. This is not a report to replace any information that your Trustee might have that is important to your particular Takiwā but merely an update of the latest developments. For our full reports to the Board of Te Rūnanga-ā-iwi o Ngāpuhi (TRAION), and AGM 2017, please ask your Takiwā Trustee or contact the our Offices directly.

### **Governance**

*Raniera (Sonny) Tau*

#### **New Government**

Despite the coalition Government we now have in place, TRAION must gear itself up to respond to directional changes signaled by this coalition. Although many of us at leadership level have good relationships with influential Ministers, there is a hell of a lot of mahi to be done by us to get on the front foot. I will be going to Wellington to meet with cabinet Ministers with the iwi Leaders Forum scheduled for the 9 November. I look forward to leveraging and advancing issues for Ngāpuhi. The challenge for TRAION is, will we be geared up from an operations level to take advantage of this opportunity?

#### **CEO Medical Situation**

As reported to the TRAION Board meeting and again at the AGM, our current CEO, Tony Dowling has some health challenges and is currently in Waikato Hospital recovering from a very serious operation. I continue to liase with his wife Linda as we navigate our way through this stressful time for his whanau and TRAION have offered all the assistance that the Runanga can give as Tony recovers from this ordeal. We are also working with Erena,

who has stepped in to fill this gap in the interim. We will be putting some support around Erena very shortly as we face a rebuilding phase.

### **TRAION AGM**

TRAION held its AGM in Tamaki at the Papakura, Te Ngira Marae, on 28 October 2017. There was a good number of Ngāpuhi who attended and the outcome was outstanding. All reports were enthusiastically received and supported. The absence of our CEO on medical grounds was understood and those giving reports were accorded maximum respect.

Respective AGM reports for all TRAION subsidiaries, Ngāpuhi iwi Social Services (NISS), Ngāpuhi Asset Holding company (NAHC) and Te Hau Ora o Ngāpuhi (THOON) were presented to TRAION on the 27 October. The TRAION Board as the 100% shareholder in each of those companies is constituted to require these companies reporting to the shareholder annually and prior to the TRAION AGM. Those reports are available for inspection at our Offices.

There were a number of changes to Takiwā representatives on the TRAION Board, Janelle Beazley replaces Mike Kake as the Whangarei representative, Joe Bristowe replaces Lorraine Young as the Taumarere representative and Mere Mangu replaces Annette Kaipō as the Mangakahia representative. Chairperson for TRAION is Raniera T (Sonny) Tau who was re-elected unopposed. The Deputy Chairperson is Te Rau Allen.

Leigh Auton retires as Chairperson of NAHC and Jason Witehira was elected unopposed. Hone Sadler remains the Chairperson of THOON and Mike Kake retains the position of Chairperson for NISS.

We farewell and thank those retiring for their services to their respective Takiwā and Ngāpuhi. We wish them every success in all that they become involved in going forward. To those just receiving their boarding passes, welcome as be prepared for a very busy schedule.

### **Diploma in Business Māori Development**

This matters has been raised with the Board over a number of months. The committee put in place to research this issue concluded that TRAION had followed the process of extending assistance to students who are enrolled in this study. It was further concluded that the Scholarship committee that oversaw these and all scholarships across TRAION has made the right decision by turning some down for various reasons. The Board is satisfied that the process was robust and resolved to support the scholarship committee in this decision. That decision by the board is final.

### **Overarching Principles For TRAION Group**

For many meetings the Board have spoken about overarching principles that will underpin all policies across the TRAION Group. As a Board we have worked on these over the

years and have resolved to adopt the over arching principles that have been in place as we do not see any reason to deviate from them.

Although each entity has its own governance group and Trust Deed, it was agreed that the overarching principles would be the same for all units. What this means is that TRAION and all our subsidiaries will use these principles to underpin their respective policies.

### **MOU - Northland District Health Board (NDHB) and Te Kahu o Taonui (TKoT)**

As reported last Board meeting TKoT has been working through a Terms of Reference (ToR) for northern iwi and the Northland District Health Board. This ToR was modeled on the National iwi Chairs Whanau Ora framework, which is currently in place with the Crown. On Thursday 19 October 2017 we met with the NDHB Chair Sally Macauley and a contingent of Health providers and doctors to discuss this kaupapa in depth.

It is also the job of TKoT to seek a good working relationship with the NDHB as we move forward together in the betterment of Health outputs for Māori in the North.

### **Discussions with the FNDC Re: Old Kaikohe Hotel Site**

Erena Kara, Paul Knight and I met with the Far North District Council CEO, Shaun Clarke, The FNDC Deputy Mayor Sally MacCauley and their planning staff. This was an initial meeting with the FNDC to see what could be developed jointly on the piece of land TRAION owns in the middle of Kaikohe – *the old hotel site*. This was an initial meeting where ideas were thrown around to see if we could come up with something that was worthwhile developing for Ngāpuhi and Kaikohe

A small working group has been established to push this kaupapa along with Erena and possibly Leigh Auton leading the discussions from our side. It would be great to get some ideas from the Takiwā to go into this site planning concept. Please feed in to your Trustee any ideas you might have for this development concept

### **Tuhoronuku IMA (TIMA) Update**

Action has been very quiet around this kaupapa however progress continues to be made toward the settlement of the Ngāpuhi claims. As reported in our last communique, the round of TIMA consultation hui which started in August and was completed in September 2017. The results of the Ngāpuhi survey have been well publicised and the feedback is very positive. TIMA stress the point that the survey of Ngāpuhi was just that, a survey and not a vote as opposed to the question of Mandate

What is interesting is that the question of whether Ngāpuhi still support TIMA to lead the settlement of Ngāpuhi's claims delivered the same result as the question posed in 2014 during the Mandating round. Over 70% of Ngāpuhi continue to support TIMA leading this kaupapa. TIMA will now meet with the new Government and go through discussions with

them on where Ngāpuhi is with its settlement. TIMA are happy that Ngāpuhi Hapū are now getting together to discuss their desired pathways forward for anticipated Hapū settlement discussion with the Crown

Korero with between TIMA and some of the Ministers of the Crown and they a very positive post the survey results. At the last TIMA Board meeting Hone Sadler was again re-elected unopposed as the TIMA Board Chair.

## Operations

*Erena Kara*

**Ngāpuhi Festival:** Planning for our Ngāpuhi Festival 2018 is ramping up. Our marketing campaign has commenced, with a large following on the Ngāpuhi Festival Facebook page. All major acts have been booked, and to date we have a large amount of our sponsorship confirmed. Confirmed sponsors to date include Chapman-Tripp, NorthTech, Fulton Hogan, BDO Accounting Services, Creative NZ, Te Wānanga O Aotearoa and Auckland University. Stall applications opened October 14. Marae stalls are free, but there is a limited number available so Marae need to get their applications in now.

**Kainga Development/Housing:** Te Puni Kokiri has created new funding criteria for the release of funding previously tagged as rural regeneration housing funding. This process requires developing cases for approval at a regional level, which will then be forwarded to a National panel for ultimate approval to carry out the home repairs. To this end, the Hapu Development Team has been working with Te Hau Ora O Ngāpuhi to carry our 12 whānau and whare assessments via the Manawa Ora Programme. A new papakainga workshop model is being trialled by Te Puni Kokiri. Three sessions in total: 26 September, 18 October and one in November.

**Te Mita O Ngāpuhi:** The final draft of the Te Mita o Ngāpuhi Language Strategy 2009 review has been completed. A focus group of representatives from the implementation team have met to consult on the document and provide valuable insight and advice moving forward into the implementation phase. The final draft of the reviewed strategy is now going through a ratification process. A ratification team lead by Hone Sadler will include the Board, CEO and members of Te Rōpū Kaumātua and Kuia o Te Whare Tapu o Ngāpuhi who will convene to discuss and consult on the document before ratification.

### *Development of the Te Reo Strategy Implementation Plan*

Upon the Strategy being fully ratified, wānanga will recommence to develop the implementation plan. One wānanga has been completed, with a further two taking place in November and December.

**Natural Resource Management:** The Tangata Whenua Reference Group with FNDC regarding District Plan Review continues. Key issues raised include:

- *Tangata Whenua engagement and participation*
- *Protection and management of resources*
- *Land development*
- *Manawhakahono-A-Rohe*

It is also important to note changes to the RMA and Conservation Act came into force 18 October 2017. Changes to resource consent processes include:

- *Consideration of environmental offsetting and compensation*
- *Clarity in what consents conditions can address*
- *Stronger considerations of natural hazards in subdivisions*
- *Better alignment of concessions under Conservation Act with consent process*

**Education Strategy:** We have engaged Professor Nathan Matthews (Ngāpuhi) to create and write our Ngāpuhi Education Strategy, utilizing the korero that has been gathered through survey and hui, including all those hui that were held before 2016. To date, a literature review has been complete and is available for whānau should they wish to access it. The literature review has been completed. This is the lead in for the Ngāpuhi education strategy. This is available for the Board at their request.

**Ngāpuhi 25 Year Arts Strategy:** The Art Strategy has been completed in draft, and is being strengthened following a peer review. As soon as this has occurred, we will be able to seek approval from the Board to begin a ratification process.

### **TRAION Operations Focus:-**

#### **Leadership**

An initiative to advance the Rūnanga interests, influence and funding opportunities in Wellington is nearing completion, creating a Rūnanga corporate profile and continuing Ngāpuhi festival sponsorship work.

The General Managers and CE's across the Runanga Group have met and will be initiating a data project together.

#### **Financial Performance**

We are on track with the budget set in place at the start of the financial year.

#### **Organisational**

Managing workload pressure within the organisation with the CEO being on leave.

#### **Planning, Development, and Execution**

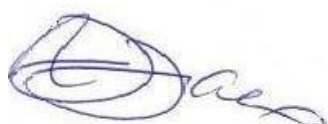
Business planning – The Business Plan is now ready for the Board to sign off.

**New contracts** – In September we signed a contract with the JR McKenzie Trust Community Education Centre to create initiatives that support whānau in the education space. Any ideas on greative initiatives are welcome.

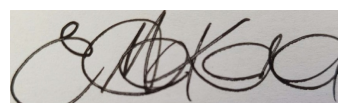
Te Runanga A Iwi O Ngapuhi							
Year to Date Summary of Net Performance							
As at Period		31/08/2017					
Account	Description	YTD	YTD Budget	YTD Variance		Year Budget	Remaining Budget
<b>Total of Income and Expenses</b>							
	Income	\$ 535,620	\$ 439,454	\$ 96,166	●	\$ 4,691,060	\$ 4,155,440
	Expenses	\$ 596,502	\$ 845,108	\$ 248,605	●	\$ 4,939,828	\$ 4,343,326
	<b>Net Surplus/(Deficit)</b>	<b>\$ (60,883)</b>	<b>\$ (405,654)</b>	<b>\$ 344,771</b>	●	<b>\$ (248,768)</b>	<b>\$ (187,885)</b>

1. The financial report is for Year to Date 31 August 2017.
2. Overall, the Runanga had a net deficit of \$60,883. Comparing this net deficit with the approved budget deficit for the period of \$427,880 gave a positive variance of \$366,997 for the period.
3. Most of the positive variance was due to the timing difference between how the income and expenses are spread in the budget over the 12 months period AND what was actually received and spent. This positive gap between the actual results and the budget is expected to reduce as we operate further in the new financial year.

Mauri Ora



Raniera T (Sonny) Tau  
**CHAIRMAN**



Erena Kara  
**ACTING CEO**