



GOVERNANCE AND OPERATIONS REPORT TO TAKIWĀ  
SEPTEMBER 2017

***Tēnā Koutou Katoa***

E ngā mema o ngā Takiwā, Whānau, Hapū me te iwi o Ngāpuhi puta noa, nga mihi nui atu ki a koutou, tēnā koutou katoa. Ngā mihi ki a rātou kua rongo i te kakati a te ringa kaha o Aitua, haere mai haere atu ki te Ao o Matangireia. Ka hoki mai ngā kōrero kia tātou ngā mahuetanga iho. Ngā manaakitanga o lo Te Matua ki a tatou katoa, Mauri Ora.

Tony and I as CEO and Chairman are pleased to provide a summary report for Takiwā across Ngāpuhi to maintain a consistency of reporting out of this office. The Chair and CEO again combine our resources to provide this summary report for Takiwā distribution. This report is meant for all Ngāpuhi so please send as wide as you like. This is our fifth combined report mo te iwi o Ngāpuhi. For our full reports to the Board of Te Rūnanga-ā-iwi o Ngāpuhi (TRAION) please ask your Takiwā Trustee or contact the our Offices directly.

**Governance**

***Raniera (Sonny) Tau***

**Election of TRAION Chairperson and Deputy Chairperson**

The position of Chairperson of TRAION comes up for election this year despite my full reinstatement to the office on 2 September 2016. I want to put the Chairmanship role up this year to coincide with the current three year rotation term. The Trust Deed is explicit on how this election process works and we will follow that to its conclusion so there is no possibility of a challenge to the process.

This election information can be found in section 4.7 and 4.7A of our TRAION Trust Deed. The election is voted on by Trustees of each Takiwa, taking cognisance of their Takiwa view and will be held on 27 October 2017, the last meeting of the board before the AGM.

**AGM for Te Runanga-a-iwi o Ngāpuhi**

AGM 2017 for the Te Runanga-a-iwi o Ngāpuhi will be held at the Papakura Marae, South Auckland on 28 October 2017. This will be the first time that an AGM for TRAION will be held outside of Te Whare Tapu o Ngāpuhi. Preparatory work is well advanced and consultation with the Marae is ongoing. It will be very interesting and we look forward to reporting to our iwi, most of who live in Tamaki.

**TRAION Agreement - Diploma in Business with University of Auckland**

Further to this matter raised by Te Hauauru Takiwa and many students, at the Te Runanga-a-iwi o Ngāpuhi (TRAION) Board meeting 8 September 2017, the following recommendation was unanimously endorsed: **Recommendation:** *Given the research undertaken on the matter of the tripartite agreement between Te Runanga-a-iwi o Ngāpuhi, the University of Auckland and*

*Ngapuhi students currently enrolled on the Post Graduate Diploma in Business, Maori Development, that Te Runanga-a-iwi o Ngapuhi honour that agreement. Provided Students meet the TRAION Scholarship criteria.*

A team comprising the TRAION Chair, TRAION CEO and Chair of the Scholarship committee has been tasked with completing the investigation into the tripartite agreement between the University of Auckland, Te Runanga-a-iwi o Ngapuhi and students enrolled on the above course, regarding subsidised fees. This should be completed shortly.

### **Trust Deed and Policy Procedures**

In our last report to Takiwa we outlined some of the frustrations we were experiencing as a Board with behaviour of some Trustees and how we might address this situation. On working with Waddy Wardsworth, he has provided a paper headed Code of Conduct. We have discussed that paper as a Board, with a view to finally implementing it as an addendum to our Trust Deed. It is very important that Trustees talk about this Code of Conduct at their Takiwa as behaviour around the Board table has caused difficulties that cannot be dealt with under the current Trust Deed. At the TRAION Board meeting on 8 September it was decided not to proceed with the proposed Trust Deed alterations at the upcoming AGM, to give Ngapuhi more time to absorb the contents of the proposal.

### **MOU With Northland District Health Board**

Te Kahu o Taonui (TKOT), are in serious discussion with the NDHB as over the last five years their performance has been questioned in that there has been constant reference from Government to Maori outcomes not being met. Over the last year TKOT have been in conversation with the NDHB to turn this around. In the past the spend on Maori Health has been budgetted and set up by the NDHB themselves, without Maori input. The NDHB performance will now be measured against the National Whanau Ora outcomes framework. TKOT are currently working on a Terms of Reference with the NDHB enabling them to work collaboratively with iwi on better Health outcomes for Maori in Ngapuhi-nui-tonu. This ToR is modelled on the National Whanau Ora Partnership.

### **Tuhoronuku IMA (TIMA) Update**

I am the TRAION representative on Tuhoronuku Independent Mandated Authority (TIMA) and as such am the link between both Boards. TIMA are very grateful to TRAION for recently making \$50K available to meet with Ngapuhi to consult on where to next. There were 14 hui held across the country for this consultation round as well as running a survey to gauge continued support for Tuhoronuku. Tuhoronuku are awaiting the results of that survey. The next steps are to correlate an outcomes report of both the consultation round and the survey results then meet with the new Government after the election. In all consultation meetings across the country, iwi members have by and large said to *'just get on with settlement.'*

### **Iwi Chairs**

Remembering that the National iwi Chairs Forum do not make decisions on behalf of any iwi, Hapu or Whanau. Each iwi, Hapu or Whanau retain their ability to do what they want with their decisions. So anything agreed to by the iwi Chairs Forum is non-binding on any iwi. The decisions

made are Political leverage for iwi chairs on issues that affect iwi katoa. The background to this section of our report is based on all papers we sent out to Takiwa Trustees across a number of issues since the last iwi Chairs meeting in May 2017. We have received no feedback on those papers. A small contingent of Ngapuhi attended the National iwi Chairs hui on 4 and 5 August 2017, in Whakatane. I outline some of the main points below:

**A Maori Land Service** is being offered across the country and consultation is well underway. Ngapuhi has teamed up with Ngati Kuri to consult with Ngapuhi-nui-tonu and gather data from Maori landowners to put a case to the Crown for Maori Land service centres in Kaikohe, Kaitaia and Whangarei. We are hopeful that Ngapuhi will be successful and that we could have a series of one stop shops in our area, designed by Maori, for Maori and run by our own people

**Bio-Security** has become a big issue in the wake of the Myrtle Rust invasion sweeping the country. The iwi Chairs have initiated a Maori response unit to any bio-security breaches in this country to ensure cultural integrity is preserved in this area if breaches are identified.

**Whanau ora** is an ongoing watching brief for the iwi Chairs and we are constantly looking for avenues to improve services to our people

**The Iwi Justice** port-folio is very active in finding innovative ways of helping iwi deal with issues around incarceration and justice issues in general. The CEO and Chair met with Da Sarich and the two IC from the Ngawha prison to see how TRAION can become more closely involved with the Prison. Da is following that up

**Iwi Data** has been a subject that we have reported on for a year now. This is specifically around data that Government departments hold on iwi across the country. This is valuable information that iwi may use to plan their future directions on

**Maori Housing** – He Whare Ahuru He Oranga Tamariki – this housing strategy was launched in 2014 by the Maori Party. This strategy is based on improving housing for Maori and their whanau by increasing choices for housing types. In 2017 Minister Flavell announced an additional funding for increased Maori home ownership – Te Ata Mauwhare. Kara George is the Lead Technical Advisor to the iwi Chairs housing port-folio. Housing is chaired by the TRAION Chair.

**Succession planning** with younger people attending iwi Chairs Forum hui. Anaru Kaipo and Anne Tau have been filling in that role and I expect them to begin producing reports on what this group is doing. This group is heavily engaged with youth Justice and future planning of workshops and seminars where iwi leaders talk to them about future leadership and they provide a roadmap to what they want to achieve. Iwi Chairs have budgetted for these sessions.

**Kaikohe Youth Space (KYS):-** The launch was held on 14 August amidst much fanfare with several hundred taitamariki, adults and dignitaries in attendance which included Kelvin Davis, Hone Harawira and our own Jason Witehira (NAHC). The name 'Te Uma O Te Kona' was especially conceived by kaumatua Hirini Tau and chosen by the taitamariki. Named after Te Kona, the mother of Hone Heke, it embodies the motherly instincts to provide safety, shelter and nurture. The doors opened for business with much excitement on 24 August at 135 Broadway.

**Key Stakeholder Relationships:-** Met a range of people at the Whangārei and Mangakahia elections – mostly new but some I haven't seen for a while.

First-time meeting with Minister Upston albeit informal. She is a local from Kerikeri where her parents still reside and has a soft spot for Northland.

Introduced to all the mayors from Northland who all gather for the first-time at the offices of TRAION at the invitation of Te Kahu O Taonui.

Met Justin Blaikie from the Northland Regional Council – he spoke about economic development, water supply study and harbour care.

**Minister Louise Upston Breakfast:-** Hosted by TRAION, at the request of the Ministry of Primary Industries, on the premises of Te Wānanga O Aotearoa 158 Broadway. Our own Tio Taiaki was the kaikorero for the minister on the taumata. There were about 50-60 guests at the breakfast where the minister spoke primarily about the government's new \$50m Youth Employment Pathways Strategy initiative to support regions. The Taitamariki 500 programme was also given air-time during proceedings.

**Ngāpuhi Festival:-** The momentum is building with Kaumatua Kuia space identified, stall layouts determined, where the art exhibition will be including the sponsor and stage areas, the position to the giant waterslide is set and the possibility of something flying in the sky directly above is under discussion. An active list of sponsors and funding opportunities is being worked with the signing of the key sponsor expected soon. Also investigating bringing a slice of 'He Tohu' to our festival for all those not able to go to Wellington to experience it. As mentioned previously the official launch is expected soon so watch this space.

**Ngāti Hine FM:-** Took the opportunity to speak about the newly opened Kaikohe Youth Space with a particular emphasis on; how the name was conceived and the reason it was chosen, the sort of initiatives to be run and the feedback so far from the taitamariki.

**Oranga Tamariki Bill:-** As announced the bill passed its third reading and with Royal Assent following (13 July) has now been passed into law.

**Sino Road & Bridge NZ Ltd (SRBNZL):-** Had an interesting meeting with a director from the parent company that happen to be China's largest infrastructure organization. On the back of forming a strategic partnership with Māori-connected law firm Jefferies Law Ltd (JLL) and a recent visit to NZ by China's President Xi Jinping, SRBNZL stands to pick-up the work needed to complete the Enderley Social Housing Development as their first foray into the NZ market. There appears to be some interest to work with Māori on other Social Housing Development projects and come strongly endorsed by JLL.

**Te Kotahitanga E Mahi Kaha Trust (TKEMKT):-** In relation to our Whānau Ora goal of "Improved outcomes for Ngāpuhi through education" the first hurdle has been passed with the external evaluation and review by NZQA going well. They made two recommendations, i.e., 1) Develop a strategic plan and, 2) Put together a programme development plan. We will need to meet shortly to work-out the next steps along with options on how the relationship might work.

#### **TRAION Operations Focus:-**

##### **Leadership**

More effective and efficient reporting for operations and the Board is being considered along with a tighter business plan focus is essential.

##### **Financial Performance**

TRAION accounts for FY2016/17 are to be finalised soon and it is expected that a small surplus will be realised.

First month (July) of FY2017/18 is in and in surplus due carry overs and timing issues from the last financial year.

See CFO's report for details.

##### **Organisational**

Had an uplifting Whakatau welcoming Letitia Good the newest member of the team who works in finance. She brings with her a much needed skill-set and resource to augment with the rest of the finance team.

Was able to attend two days of a three day Institute of Directors training on Governance, Finance and Strategy. I wasn't able to go to second day which was on finance but found the other two sessions worthwhile especially the topic on Strategy – the demarcation of governance and operation. The presenter was very good.

### **Planning, Development, and Execution**

Business planning – Staff hui were conducted by senior leaders to focus on identifying key work streams and activities for the new fiscal year.

Contracts – Education: Funding (\$19,500) has been approved by J R McKenzie Trust for TRAION to scope and develop a project plan for a Community Learning Project in Kaikohe.

### **PSGE**

Continue 'on hold' as advised by the Chair.

### **Other**

AGM – Plans well underway with Auckland venue arrangements, travel and accommodation, theme and annual report plans and the various organisational requirements.

Waiata Practice – Our first schedule lunch time session kicked off for the year with almost full attendance with a lot of desire and enthusiasm to learn. Thanks to Anaru for getting this organised.

### **TRAION Subsidiaries:-**

*Ngāpuhi Iwi Social Services (NISS):*

### **Board Meeting**

Held an interesting partnering discussion directly with the CEO of the newly formed organisation Oranga Tamariki or MVCOT as it is also known. Looking at getting through this first settling down period then figuring out how true partnering should work, e.g., provide confirmation and longevity of contracts before the start of a new financial year.

Budgets, strategic plans and new Board policies are to be the subject of the next Board meeting.

*Te Hau Ora O Ngāpuhi (THOON):*

### **Lunch & Learn**

As part of the Kitchen Table Talk sessions, which THOON have been instrumental in, Healthy Families Far North is in the planning of the community dinner and lunch to share the insights as well as gather opportunities and solutions.

*Ngāpuhi Asset Holding Company:*

### **NAHC Receives Recognition – Opening of Kaikohe Youth Space**

Excerpt from recent media release...Paul Knight, CEO of Ngāpuhi Asset Holding Company, that operates Ngāpuhi Mobil (Kaikohe) Service Station is pleased to make a significant financial

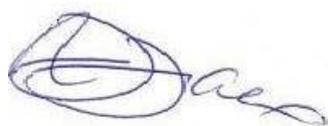
contribution to this community-driven initiative, on behalf of Ngāpuhi, and its local retail operations. "Investing in, and supporting the Kaikohe youth centre shows how a community can work together and support positive pathways and opportunities for young people" says Mr Knight.

**TRAION Takiwā:-** Attended as Returning Officer Te Takiwā O Ngāpuhi ki Whangārei and Te Rōpū Takiwā O Mangakahia Elections/AGM over the past several weeks.

All the results were conclusive for the six hotly contested Executive Committee and Trustee positions – the invalid votes had no bearing on the final outcome.

A record number of new registrations were taken and Medina and Harmony did a good job in getting through them all in timely fashion.

Mauri Ora



Raniera T (Sonny) Tau  
CHAIRMAN



Tony Dowling  
CHIEF EXECUTIVE OFFICER