



TRAION GOVERNANCE AND OPERATIONS REPORT TO TAKIWĀ MARCH 2018

Tēnā Koutou Katoa

E ngā mema o ngā Takiwā, Whanau, Hapū me te iwi o Ngāpuhi puta noa, ngā mihi nui atu ki a koutou, tēnā koutou katoa. Ngā mihi ano ra hoki ki a rātou kua rongo i te ngau a te toki a Whiro, haere mai haere atu ki te Ao o Matangireā. Ka hoki mai ngā pito kōrero kia tatou ngā mahūetanga iho. Ngā manākitanga o Io Te Matua ki a koutou, ara, tātou katoa - Mauri Ora.

The offices of Chair and Acting CEO again combine our resources to provide this summary report for Takiwā and iwi distribution. This report is designed for all Ngāpuhi so please send as wide as you like. This is not a report to replace any information that your Trustee might have that is important to your particular Takiwā but merely an update of the latest developments within the Te Rūnanga-a-iwi o Ngāpuhi (TRAION) whanau of Businesses. For our full reports to the Board of TRAION covering our meeting in March 2018, please ask your Takiwā Trustee or contact our Offices directly.

Governance

Rāniera (Sonny) Tau

Ka mihi kauatu ki a koutou e te iwi o Ngāpuhi e noho kainga mai ana ki ngā tōpito e whā o te whare o Puhī, e kōrerohia nei, Tamaki Makaurau ki Te Rerenga Wairua. Ki a koutou e noho ana ki waho o to tātou whare, enei mihi hei whakatau atu ia koutou katoa, nau mai ahu mai haere mai, haere mai, haere mai. Haere mai ki tēnei karere a TRAION kia mohio mai koutou, e angā atu ana tēnei o tātou waka ki hea.

Turanga Tumuhere – CEO Position

- Kua oti kē tēnei take. Kua mutu ngā mahi a te Komiti Hakatu me te Taiutu mo tēnei take
- I te 25 o Māehe 2018 i huihui ai te komiti '*hakatu me te Taiutu*' (*Appointments and Remunerations Committee*) ki te whiriwhiri kō wai kē te tāngata/wahine raini, tika ana kia tu hei Tumuhere mo te Te Rūnanga-ā-iwi o Ngāpuhi
- I te 13 April i te hui Pōari o Te Rūnanga-ā-iwi o Ngāpuhi, i tautoko a motini i te tono a te komiti A&R, ko Lorraine Toki te tāngata tika kia tu hei Tumuhere mo TRAION
- No reira e Lorraine, nau mai, ahu mai, haere mai, haere mai, haere mai ra

Te Kāhui Heamana ā iwi - National iwi Chairs Forum

- Te huihuinga a te Kāwai Rangatira ā iwi, ka tu ki roto o Whanganui mai i te rua ki te wha o ngā ra o Mei 2018
- Ko te rōpū kaihakahaere o tēnei hui ko Ngā Tāngata Kaitiaki o Whanganui
- Tōna tikanga, kua tae kē atu ngā pepa mo ngā take e whakawhanake ana, ara, e pākau ake

ana ki te iwi Māori puta noa

- Me tonu atu o koutou hakāro ki āu mo ngā take nei, kia kokiri atu ki roto i ngā whiriwhiringa kōrero e māua ko Te Rau Arena
- Ko te tumanako, kia tukuna e koutou o koutou hakāro mo ngā take e hiahiatia ana e koutou kia whai kōrero a Ngāpuhi ki taua hui
- Ko roa kē a Ngāpuhi e noho ana ki runga i ngā tero, tatari kia hoki mai ahau me aku rīpoata, ka amuamu

Proposed Code of Conduct

- For some years now we have been talking about a Code of Conduct for the Board - *although there was one hidden among the Policies, it had no teeth.*
- After presenting this kaupapa to the full TRAION Board on Saturday 14 April, it was agreed that we would take these changes to the AGM in October, to be passed into operations
- I sensed some reluctance on the part of one Takiwā to face up to the reality that this Code of Conduct is essential if we are to learn lessons from past behavior
- Waddy Wardsworth and Lorraine Toki presented a DRAFT Code of Conduct to the full Board and there was certainly robust discussion – *your Trustees all have a copy*
- Trustees need to take notice of what is being done here and report back accurately to your Takiwā – *it appears to me in some reports coming to this board, that there is very little, and in some cases, no reporting back at Takiwā level on this particular kaupapa*
- Waddy has offered to visit Takiwā to assist with its presentation if that is the desire
- It is essential that you all grill your Trustee on what changes are proposed so you clearly understand the desired affect of this addition to the constitution.
- There has been concern expressed about how a Code of Conduct “*which is viewed as a code not a legally binding requirement,*” whatever that means, could be imbedded into the Trust Deed
- For me that is a circular argument, as when it is in the deed it becomes legally enforceable - *anything can go into the Trust deed with the vote of an appropriate majority.*
- Our legal advice through Waddy is that this is totally necessary if we are to curb behaviour that threatens the legal position of the Trust.

Komiti Arotake me te Haumarū – Audit and Risk Committee

- Kua piki ake ngā mahi o tēnei rōpū i ngā marama tatāke nei
- I huihui ai tēnei komiti i te 21 Māehe 2018
- E maha ngā take i kōrerohia e te komiti me te rapu ano hoki ki te huarahi māmā ki te hakatatū i ngā take e hakataimaha ana ia TRAION
- Ko ngā take matua o tēnei hui ko ngā reta hakatūpato a ngā kai arotake i ngā pounga pūtea o TRAION me ngā kamupene ki raro ia TRAION
- I te mutunga ka rarata ngā kai arotake ki ngā hakautu a te kaupupuri pūtea mo TRAION, a Ketan Panchal
- I rīpoata atu te kaitiaki o te komiti Hauora me te Hakatūpato, (*Health and Safety*), kotahi nōiho te aitua ki te karāti o Mobil – *i pahu te penehini ki roto i ngā kanohi a tetahi kaimahi iaia e hakakā ana i tetahi motokā – erangi i ora mutunga te kaimahi a muri mai o tāna kitenga e te rata*

Tūhoronuku IMA (TIMA) Update

- In my last report I brought the Board up to date on the directions that have been taken by negotiators with Minister Little
- On Saturday 7 April, Hōne and I again with Minister Little, Pita Tipene and Rudy Taylor to try and advance kōrero that we had in Poneke on 3 – 4 March regarding moving Ngāpuhi closer to settlement
- The Minister is suggesting that there be three Crown negotiations teams assembled with expertise to assist set up these structures in the regions

Hōne restated that;

1. That Tūhoronuku is the only Mandated entity who holds the Mandate to settle Ngāpuhi's grievances against the Crown for breaches of Te Tiriti o Waitangi
2. Tūhoronuku had nearly 100 meetings across Ngāpuhi, into Australia and with Hapū clusters to get this Mandate
3. That Ngāpuhi, not the Crown, bestowed this Mandate upon Tūhoronuku
4. That Tūhoronuku fully supports the Crown's endeavors to address the directions of the urgent Tribunal hearing – *nothing more than that*
5. Tūhoronuku are adamant that Kaumātua and Kuia were to feature in the makeup of any overarching Ngāpuhi settlement body
6. Tūhoronuku is adamant that because over 75% of Ngāpuhi live in Urban areas, they must have representatives also feature in the makeup of any overarching Ngāpuhi Settlement body
7. Tūhoronuku has compromised much to be where we are today
8. We look forward to others doing the same
9. That Te Rūnanga-ā-iwi o Ngāpuhi would be putting together a PSGE model to be offered to Ngāpuhi katoa – *this is one of the Mandate conditions and anyone can do the same*

Pita and Rudy want the Minister to know that:

10. They reported back to their people on the outcome of the last meeting we had last month and they did not like the outcome
11. Their people were preparing for the worst? – *whatever that means*
12. Their group of people have strong opposition to Tūhoronuku
13. They have strong support for Maranga Mai (MM) – *they want this report fully implemented*
14. Agree with PSGE's for each region – *also need more detail*
15. Do not agree with an overall PSGE – *everything should be dealt with in the regions, even Ngāpuhi wide issues*
16. That the Minister has come in with preconceived ideas – *which the Minister strongly refuted*
17. Did not want to stall Ngāpuhi forever
18. Wanted Tūhoronuku to hang up the Mandate and deal with the issues on equal footing

Ministers Kōrero

19. The Crown has legal constraints on what it can and what it can't do in matters of settling Te Tiriti o Waitangi grievances with iwi
20. With regards to the MM Report, there was no agreement from Tūhoronuku who was one of the tripartite partners in those discussions

21. The agreement we come to so Ngāpuhi can move forward together must not be forced but be for one direction
22. The people at the hui I attended were critical of both Tūhoronuku and Kotahitanga
23. Mandate maintenance is also a critical part of keeping current – *Hōne reminded the Minister that Tūhoronuku was doing that mahi with appointed negotiators, Joe Davis, Hēmi Tōia and Alison Thom, until the Crown pulled out the funding of this activity*
24. The Crown is offering each Region to have expertise available to them to advance their mahi
25. This would be in the form of;
 - *1 PSGE expert*
 - *1 Mandate expert*
 - *1 MPI economic development expert and*
 - *1 negotiations analyst*
26. These people would assist regions set up their PSGE
27. Thinks that we have made good progress
28. Wants us to go back and report to our respective people on this meeting and come back together in about a week
29. Feels strongly that this is the leadership that will get us over the line

Meeting update 15 April 2018

- We again met with Minister Little on 15 April to further our talks
- I feel that we got a lot done at this meeting although there are still some big holes to fill
- Minister Little had David Tapsell with him, David being a lawyer who has been involved in many Te Tiriti o Waitangi settlements
- His address around what a PSGE might look like out in the regions and what that might look like in the over arching Ngāpuhi wide PSGE, was very helpful
- There is a fundamental difference between what Tūhoronuku sees as an ideal situation for Ngāpuhi, relative to what Kotahitanga kaikorero are talking about
- Basically Kotahitanga wants everything dealt with in six regional PSGE's – *including commercial redress*
- Hone and I insist that not everyone is involved at Hapū level and the majority of Ngāpuhi live in cities and in many cases, do not know who their Hapū is – *therefore disenfranchising the majority of Ngāpuhi*
- They have this flawed vision of ALL Ngāpuhi coming home and getting involved through their respective Hapū? – *yeah right!!*
- We point to the fact that the powerhouse iwi in this country are Ngai Tahu and Waikato Tainui, why? - *because they kept their settlement together and worked with critical mass*
- We can see throughout the country evidence of smashing reasonably large iwi into small pockets
- Examples are, Ngāti Kahungunu, Rauranga Moana, Te Tau Iho o te Waka o Maui and right next door, Ngati Whatua?- *now all little tinpot iwi who have no influence in their respective regions at all.*
- We do not want a repeat of that situation for Ngāpuhi – *we do recognise however, some autonomy for our Hapū in the regions*
- The Minister remains hopeful that we will come to some arrangement shortly of where we go to from here

- Hone and I remain committed to addressing the points raised by the Urgent Tribunal hearing – *no more, no less and recognise that compromise is necessary*

Whakawhānaketanga i te PSGE mo Ngāpuhi – Developing a PSGE for Ngāpuhi

- Ahatia kua mana i a TRAION i te motini ki raro iho nei, ka tae mai te heamana o te pōari mo NAHC ki te kōrero atu ki tēnei pōari ngā hakāro kua puta i te komiti tirotiro i tēnei take.
- **Motini:** *Kia timata ai a TRAION ki te hanga i tetahi PSGE hei hakāro mo Ngāpuhi katoa, iaia tonu nei*
- **Recommendation:** *That TRAION commission the development of a PSGE for consultation with Ngāpuhi katoa forthwith*
- E hari ana hau e anga hakamua ana te take nei i te mea, kua roa kē a Ngāpuhi e tatari ana kia hakatutuki i tēnei moemoeā
- Basically TRAION has handed over the development and financing of a Ngāpuhi PSGE model to NAHC
- The Acting CEO presented the work programme for the development of this PSGE option, including the membership which was supported by the TRAION Board.
- At the end of the day, TRAION have to approve the model and then Ngāpuhi must also sanction the same.

Te Rōpū Kaumātua Kuia Travel ki Poneke

- Many Trustees had the opportunity to travel with our Kaumātua and Kuia to Poneke last week
- There were about 50 people all together that went on this trip
- I think that we need to put this travel into perspective so there is a clear understanding by this Board of the purpose and funding of this travel
- Trustees will know that the K/Kuia rōpū have an annual budget allocated for their activities – *all their operations must be within budget*
- To enable this rōpū to travel as they do, they are hard out raising funds to assist enable these excursions to occur
- This last trip was no exception – *they went out of their way to raise funds. All catering for the Board are done by them so the money stays within the TRAION whanau*
- The trip was built around a revisit by this rōpū to ‘He Tohu,’ the permanent exhibition of He Whakaputanga o te Rangatiratanga o Niu Tirenī me Te Tiriti o Waitangi
- We arrived in Poneke about 6.30pm and went to our abode for the night – *kai was had on the train, including dinner*
- The next morning, Tuesday 2 was an early rise and away we went to the Katorika House of Passion, in Island Bay
- It was then back into our transport and away to Parliament.
- Te Rōpū firstly went into the gallery at the top of the debating chamber to listen to question time, which was interesting
- The guide then gave the group a tour of the Maori Affairs select committee rooms, Matangireā and Maui Tikikitiki-ā-Taranga
- The Rōpū then went into the Parliament Banquet Hall to prepare for our presentation to Ministers of the Crown and their top officials who were invited to attend

- The planning of this presentation was built around our Kaumātua and Kuia being in Wellington – *organised between Shelley Naera and Therese Anders – our contact in Wellington*
- I thank them both for a fantastic hui which attracted between 300 – 340 people
- This hui was massive for the Runanga as many of Crown Ministers and more importantly, their kaimahi were in attendance
- The Hon Kelvin Davis, Deputy Leader of the Labour Party, hosted Te Rūnanga-ā-iwi o Ngāpuhi and our Kaumatua and Kuia in this hui to present our strategy and fit for purpose streamlined organisation
- I was our lead speaker followed by Erena Kara, Acting CEO and Jason Witehira, Chair of our Asset Holding Company – *these two young Ngāpuhi were well received*
- Arrived in Tamaki at 9.30am. On the bus and away home, arriving in Kaikohe at 4.30pm

Arotake i Te Pōari Matua – Review of the Board

- Kua oti kē ia Waddy i te tono atu i ngā pepa arotake ia tātou ngā tarahiti o tēnei pōari
- Kua roa kē tātou e tatari ana kia timata i tēnei arotake
- Tōna tikanga, me arotake i te pōari ia tau, ia tau
- The Board is currently reviewing ourselves as individuals and as a Board
- The review has been extended to the Takiwā executive to review their Trustee performance as well
- The Chair has his role reviewed by other iwi chairs as well as external partnership groups. This will give a wider review platform for assessing Trustee and Chair performances.
- Reports on Takiwā Trustees performance will be made available to Takiwā on request

Operations

Erena Kara

Appointment New CEO, Te Runanga A Iwi O Ngāpuhi

We are happy that the Board has announced our new CEO, Lorraine Toki. We welcome Lorraine to our operations team. She comes to us with a wealth of knowledge and skill that we are looking forward to having her share with us. Ngā mihi nui ki a koe Lorraine.

Kaumātua Kuia Haerenga, Wellington April 2018

It was an honour and a privilege to travel to Wellington with the Kaumātua and Kuia Roopu. I would like to thank Shelley Naera for her organisation of both the activities and the way in which she works with our Kaumātua Kuia roopu. It was fantastic to see the roopu together, learning, and sharing in the experience of the Home of Compassion, Parliament, and He Tohu.

The Parliamentary Presentation was a great opportunity for our Runanga Group to talk about our aspirations for Ngāpuhi. As part of this haerenga, I also sponsored two wharekura students from Te Kura Kaupapa Māori o Kaikohe, Ngawaiata Hauraki and Erena Andrews-Davies. Moana Timoko (Acting Tumuaki) attended with them. It was an excellent experience and opportunity for these two young women

Hui-A-Iwi

A reminder of the dates and venues for the upcoming Hui-A-Iwi are:

- Auckland - Te Mahurehure Marae, Sunday, 22 April
- Whangarei - NorthTec (Te Puna O Te Mātauranga) Marae, Sunday 29 April

We held our first Hui-A-Iwi in Kaikohe on Sunday 15 April. Attendance was smaller than last year, however quality korero was still had. There was a strong focus on our young people, education, and some ideas shared on future planning for the iwi. Thank you to Northland College for sharing your facilities with us.

Takiwā Elections

The three Takiwā to go through election cycle this calendar year (2018) are:

- Taiāmai ki te Marangai (Saturday 29 August)
- Ngāpuhi ki Watematā(TBA)
- Ngāpuhi ki te Tonga o Tāmaki Makaurau (Saturday 8 September)

All takiwā have been informed and their respective AGMs are noted above

Natural Resource Management

More than 10 submissions were lodged by local whānau from Tautoro regarding the Honeytree Farms application to extract 300,000m³ of pristine potable water for irrigation were submitted through to Council. A submission from TRAION has also been submitted in support of local whānau.

Major Marae Project Assistance (MMPA) Fund

- One application received from Omanaina Marae. This was approved

Post-Settlement Governance Entity (PSGE)

The Board has approved a working group and process moving forward for TRAION to develop a PSGE model for Ngāpuhi.

Far North District Council Draft Long Term Plan Submission

A submission was put through to the Far North District Council in response to its draft Long Term Plan. This has been circulated by the Chair of TRAION.

STRATEGY UPDATES

Piki Tu Rangitia – 25 Year Arts Strategy

Piki Tu Rangitia – the Ngāpuhi 25 Year Art Strategy has been ratified for the Board. We are working with Gail Richards to source further funding for the implementation plan, and some key projects.

Education Strategy

The second revised draft has been received for this Strategy. Five key strands have been identified:

1. Promote Ngāpuhitanga
2. Strengthen connections
3. Create pathways

4. Provide and enable leadership
5. Promote innovation

This is a strategy TRAION has supported through our own funds. This has been done to allow our voices and aspirations come through.

CONTRACTS

Tai Tamariki 500 – Te Puni Kokiri

Manaaki Tangata

The Manaaki Tangata contract continues. The aim of the contract is to provide support to young people who have participated in the Tai Tamariki 500 programme, and who have entered work, training and/or education.

Evaluation and Business Delivery Models

A draft evaluation report has been received.

EXTERNAL RELATIONSHIPS

Amokura Consortium Ltd (formerly Tai Tokerau Iwi CEs Consortium)

Long-Term Plans

Amokura Ltd. have put forward a collective submission for Long Term Plans for the following Councils:

- Far North District Council
- Whangarei District Council
- Kaipara District Council

Kaikohe Redevelopment Plan

The working group has met. I am part of this working group, and have been placed on the design work stream.

Te Kotahitanga E Mahi Kaha Trust

We are happy to support the appointment of Deidre Otene as CEO for Te Kotahitanga E Mahi Kaha Trust.

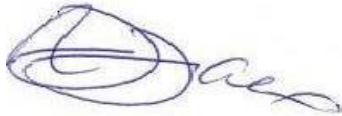
TRAION OPERATIONS

We are sad to say that Anaru Kaipō will be moving on from the Runanga on April 20th. Anaru has been an integral part to our Runanga whānau. He is a true leader and that has been reflected in all the mahi and kaupapa he has undertaken. We wish you and your whānau all the best Anaru.

| Te Runanga A Iwi O Ngapuhi | | | | | | | |
|---|------------------------------|--------------------|--------------------|--------------------|---|---------------------|--------------------|
| Year to Date Summary of Net Performance | | | | | | | |
| As at Period | 28/02/2018 | | | | | | |
| Account | Description | YTD | YTD Budget | YTD Variance | | Year Budget | Remaining Budget |
| Total of Income and Expenses | | | | | | | |
| | Income | \$ 2,494,277 | \$ 2,489,874 | \$ 4,403 | ● | \$ 4,262,508 | \$ 1,768,231 |
| | Expenses | \$ 2,560,076 | \$ 2,532,331 | \$ (27,745) | ● | \$ 4,406,442 | \$ 1,846,366 |
| | Net Surplus/(Deficit) | \$ (65,799) | \$ (42,457) | \$ (23,343) | ● | \$ (143,934) | \$ (78,135) |

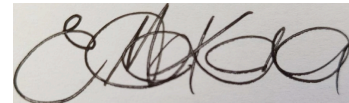
1. The financial report is for the period ended 28 February 2018. In this report, the actual YTD figures are compared with the revised forecast for the financial year ending 30 June 2018.
2. Overall, the Runanga had a net deficit of \$65,799. Comparing this net deficit with the forecasted deficit for the period of \$42,457 gave a negative variance of \$23,343 for the period. Despite of this negative variance, the operations of Te Runanga A Iwi o Ngapuhi are confident that the financial results for the year will be within the annual approved budget.

Mauri Ora



Raniera T (Sonny) Tau
CHAIRMAN

Naku iti nei



Erena Kara
ACTING CEO