

**GOVERNANCE AND OPERATIONS REPORT TO TAKIWĀ
JANUARY 2019**

Governance

Raniera Tau

Tēnā tātou e te iwi

Tuatahi, tēnā tātou katoa kua tāe ora mai ki tēnei tau hou. Ko te tumanako, i tāe atu a hana koko ki o koutou whare hei tuku atu he perehana mo koutou katoa, otirā, mo ngā mema whanau katoa rā hoki. E kite atu ana hau i ētahi o koutou i ngā tiriti, kua tetere kē ngā puku, ko ngā kiri kua mangu, he tohu o te hunga kaha i te kai me te inaina rā. Ko te tumanako, kua okioki te tinana me te hinengaro kia titiro atu ai tātou katoa ki te tau hou nei, me ngā mahi hou e tumanakohia ana tātou katoa.

Kia mihi kauatu ki te hunga kua riro i te hākore, i te kiri matāo, otirā, i te ringa kaha o Aitua, i ngā wiki tata nei. Ngā mate, haere mai haere atu ki ngā Mātua, ki ngā Tūpuna kua oti nei te para i te huarahi mo koutou, otirā, mo tātou katoa a tāehoa ake. Ngā mate o ngā ra inanahi, o ngā wiki, o ngā tau, tāe noa atu ki a rātou kua wheturangihia. Haere atu ki ngā ipokahurangi, ki ngā raukura, ki ngā manutauhuia, haere, haere atu ra. Ka hoki mai ngā rarangi kōrero kia tātou ngā mahūetanga iho a te hunga kua ngāro i te tirohanga kanohi – Mauri ora.

E maha ngā huihuinga i tāe atu e māua ko te Tumuhere a Lorraine Toki, mai i te mutunga a te tau kua pahure, ki te tīmatatanga o te tau hou, tāe noa atu ki ngā ra tata nei. Ēnei huihuinga katoa, hei awhina i ngā mahi maha o TRAION. E rarang mai nei ngā take e hiahiatia ana e hau kia rīpoata ki tēnei hui.

Te Kahu o Tāonui Update

- ✓ On 11 December 2018 iwi from across the upper North Island met in an historic health-sector first, paving the way for a unified approach to the delivery of healthcare to Māori.
- ✓ Representatives from nine northern iwi joined spokespeople from Tainui Health in a hui called by Waitematā DHB CEO Dr Dale Bramley at North Shore Hospital in the first step towards the Waitematā and Auckland DHB's collaborating with Northland DHB to integrate governance, leadership and planning arrangements for Māori health.

- ✓ Counties Manukau DHB also plans to work closely with Waikato DHB and all five will liaise on common goals, aspirations and the sharing of information and strategies to improve Māori health outcomes.
- ✓ Dr Dale Bramley, who is of Ngāpuhi, Ngāti Hine and Te Whānau-ā-Apanui descent, says the combined union will work to reduce the health inequities experienced by Māori within this sector.
- ✓ “This agreement to align our efforts was, indeed, historic,” he says. “It has created a shared focus to improve health outcomes for Māori and I now look forward to working with iwi and making that a tangible reality for the people that we are here to serve.”

Signing of MOU Between Te Kahu o Tāonui me ngā Kaunihera a Rohe

- ✓ As I write this report I am in Waitangi attending the iwi chairs forum where the agreement discussed in this paragraph will be signed off
- ✓ All local body councils in the North will be signing of on our Te Tiriti o Waitangi based agreement on how we could work together, iwi and councils
- ✓ This has taken two years to secure as some councils were concerned about some of the wording being used in the agreement
- ✓ The words Te Tiriti o Waitangi and He Whakaputanga o te Rangatiratanga o Niu Tīreni have given councils a fright as they are not used to working with those words
- ✓ The simple matter of The Treaty of Waitangi being written first in the documents followed by Te Tiriti o Waitangi – *was a minor problem for them*
- ✓ Another concern is that they might be relinquishing sovereignty to iwi – *not sure where that comes from*
- ✓ Only one council has refused to sign off on these ToR as they state that they have a good agreement with their Hapū
- ✓ That is Ok by Te Kahu o Tāonui but at the end of the day there is always iwi business to get on with

Hakangūngū Pōari 2019 - Board of Trustee Training 2019

- ✓ E tirohia ana māua ko te Tumuhere ki tetahi pāeroa mō te hakangūngū i ngā mema pōari kia tāea i te pīkau i ēnei mahi taimaha mō Ngāpuhi
- ✓ Kua timata te Tumuhere ki te rapu i tetahi huarahi kia piki ake ngā pukenga o ngā tarahiti katoa, i ngā wāhi e hiahiatia ana e te pōari ki te hakakaha
- ✓ Ko te tumanako, me whai pukenga ngā mema katoa o tēnei pōari, kia mohio ai rātou ki te tiaki pūtea, hakahaere pākihi, hanga kaupapa here (*policies*) me ēra atu tumomo mahi.
- ✓ Tāku e hiahia ana, kia tino ngaungau e tātou i te take nei, kia rapuhia i ngā momo hakangūngū hei piki ake i ngā pukenga a te pōari katoa.
- ✓ Ko te tumanakō kia kōrero mai e koutou i o koutou hiahia mo ngā take hakangūngū e hiahiatia ana e tēnā, e tēnā o koutou.

- ✓ Kia mahara ai tātou katoa, a te 1st Hānuere 2021, ka huri katoa ngā mahi o tēnei pōari ki roto i te reo Māori anahe.
- ✓ E rua tau e toi ana kia tae atu tātou katoa ki tēnā rēanga kōrero me ōna maramatanga.
- ✓ Kua tae mai te wā kia timata ai tātou ki te piki ake o tātou pukenga, kia taea e koe, otirā, tātou katoa, ki te noho tonu ki runga i tēnei pōari

Te Tiriti o Waitangi Claims

- ✓ During November and December 2018 voting on the proposed evolvement of the TIMA Mandate was undertaken
- ✓ All would be familiar with the outcome of that process
- ✓ There are many things that can be taken from that vote and there needs to be a good analysis done on it
- ✓ One of the biggest results is the 81% of support for TRAION to be involved in the Settlement process
- ✓ Since that vote, there has been various meetings going on throughout Ngāpuhi on this kaupapa but as I write this report things are not clear as to what or whether indeed Ngāpuhi wants to settle their claims or how?
- ✓ We will wait and see what the outcomes of all these meetings are before making a decision on where TRAION can assist.

Hui Mo Ngā Heamana a Iwi

- ✓ I hakatū te hui mo ngā Heamana a iwi ki roto o Waitangi, timata a te 30 o Hānuere, mutu i te 2 o Pepuere 2019
- ✓ E maha ngā kaupapa e kōrerohia ana ki roto o tēnā hui
- ✓ E wātea ana mo ngā mema o te iwi e hiahia ana kia noho ki te hakarongo
- ✓ Engari, ko ngā Heamana a iwi me o rātou kaimahi nahenahe e wātea ana ki te kōrero ki roto i tēnei hui
- ✓ Ko ngā take nui mo Ngāpuhi ko ngā take e pākau ake ana ki ngā whare herehere me ngā mauhere e puta āna i aua wahi
- ✓ Ko te wai Māori anō tetahi
- ✓ Ko ngā whare anō tetahi

Conclusion

Tahinoa te wahanga hakanui i te whānaunga mai a Ihu Karaiti hei kai hakaora ki tēnei Ao, me te huri anō ra hoki o te Akanui ki te tau hou. Mai i te hui mutunga o tērā tau, taea noa atu ki tēnei wā tonu, torutoru noiho ngā mahi i oti mo TRAION i taua wahanga hakatā.

Ko te kaupapa tino matua mo tēnei wahanga pū anō, ko te kaupapa e pākau ake ana ki te honohono i ngā mahi a ngā pōari hauora or Tamaki me te kāinga nei. Ka tatari ai

tātou ki ngā hakatatūnga a ngā hakaaro nei kia mohio ai tātou e anga atu ana te iwi Māori ki hea ki raro i tēnei take.

Ko te tau mutunga tēnei mo te māhere rautaki e aru atu nei e TRAION. Ko te tino tumanakō, kia pāpā atu ngā kaimahi a te Rūnanga ki ngā Ngāpuhi katoa e hiahia ana kia whai kōrero ki roto i te huarahi hei arumanga mo Ngāpuhi i ngā tau e rima e tū mai nei.

Me mihi kauatu ki a Lorraine me tōna tīma mahi e pīkau nei i a Ngāpuhi ki roto i ngā mahi katoa kia awhinatia rā hoki, i ngā Takiwā kia anga hakamua o rātou hiahia tumanako. Tēnā koutou katoa.

Ko ngā mihi mutunga ki wā tātou hoa rangatira, tane mai, wahine mai, me o tātou tamariki mokopuna e pupuritia ana i ngā here, ngā ahi kaa, o te haukāinga. Kia mahara tonu ai tātou e mahi ana i ngā mahi mo te iwi o Ngāpuhi, ko rātou kē ngā tohuhakahere mo tēnei mea te Māori e mahi ana mo tōna iwi, koia tēnā ko te utu. Ko te mea nui, kia whai hakāro anō hoki tātou katoa ki te moemoeā mutunga kore o Ngāpuhi-nui-tonu, otirā, **“kia tu tika ai te whare tapu o Ngāpuhi.”**

Operations

Lorraine Toki

1. Management are currently working on the following activities that came across our site towards the end of 2018:
 - Oranga Tamariki: Commissioning for Whānau Care. The initial stage is to co-design, the implementation will sit with Ngāpuhi Iwi Social Services and Te Hau Ora o Ngāpuhi;
 - Crown Māori Relationship: Exploring a partnership arrangement with Department of Corrections to co-design innovative initiatives for Ngāpuhi inmates.
 - Spirit of New Zealand: Completing a joint venture with the Spirit of New Zealand Trust to co-sponsor the participation of two taitamariki on the Spirit of Adventure ten day sailing programme.

Business Plan Review and Reforecast

2. In December, an independent six monthly review of this years business plan and budget was completed. The purpose of the review was to gauge how well we are tracking against our 2018-2019 business plan and what adjustments needed to be made, if any. A summary of findings is provided below:

Overall Progress

The 2018 – 2019 Business Plan is on track to be successfully implemented by 30 June 2019. Of the 98 key performance indicators (KPI) articulated in the Business Plan 28 are already completed and 63 are on track to be completed. The Senior Management Team

(SMT) have based proposed deferrals on new insight, or new logic ordering deemed more likely to achieve impact and/or value.

Realignment Learning and Insights

SMT recognise the staff are incredibly resilient and loyal in spite of historical challenges and the complex nature of their working environment. SMT have agreed to foster this current momentum by ensuring they continue to engage staff in the Realignment process, progress and developments, and recognise the successes teams have achieved to date. The organisation's culture is growing positively.

Human Resources

3. In December, the CEO accepted the resignation of Tio Taiaki, Strategic Communications Manager. With communications being a key function of our Runanga and subsidiaries, we have the opportunity to contract and/or employ expertise who are fit-for-purpose to meet our needs. We anticipate having personnel engaged by the end of February, in the interim the senior management team will cover these functions.

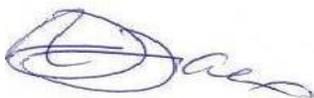
Registration Database

4. The status of our database was raised with Trustees in September and again in December advising that a replacement option has been scoped for installation in May 2019, with June being more realistic. Key drivers for securing a new database system is the ability to capture and analyse our data as well as the capacity to strengthen and enhance our communications with our people enabling their participation in tribal activity.

Priorities to the end of June 2019

5. Over and above business as usual, the following will be given priority for the second half of this financial year:
 - a. Website refresh
 - b. Completing the next five year Strategy 2019 – 2024 and beyond for launching July 2019 (as promoted at our 2018 AGM)
 - c. Commencing the implementation of the new database¹
 - d. Implementing the shared financial platform across the Runanga Group²:

Mauri Ora



Rāniera T Tau
CHAIRMAN



Lorraine Toki
TUMUHERE

¹ CEO Report to Board of Trustees, December 2018

² CEO Report to Board of Trustees, December 2018