

TE RUNANGA-A-IWI-O-NGAPUHI ANNUAL GENERAL MEETING 2015

From: Raniera T (Sonny) Tau - Chairman
Date: October 2015
Subject: Te Runanga-a-iwi o Ngapuhi AGM Report

Tena tatou katoa

E to iwi o Ngapuhi tena ra koutou katoa. Tenei ka whakatau atu ia koutou katoa kua tae mai nei ki tenei takiwa i runga i te karanga o Ngati Rehia ki a huihui tahi ai tatou katoa mo te Hui a Tau o Te Runanga-a-iwi o Ngapuhi. Ki nga Kaumatua/Kuia i tae mai ki tenei Marae o Hiruharama Hou, ka mihi atu ki a koutou katoa. Wa tatou whanaunga puta noa i nga patu e wha o Ngapuhi-nui-tonu, tena koutou katoa.

Ka titiro iho ahau ki te tau kua pahure ake nei, ka mahara ai ki a ratou maha kua aupiki atu ki te Ao o nga kapua, kua riro i te haa kore, i te kiri matao – haere mai haere atu ra. Kanui te maha o nga tino rangatira i hoki atu ki te kainga i te tau pahure atu nei. Ko Apirana Mahuika tera, ko Tene Ngawati tera, Ko Rangi Thompson tera, ko Temepara Epiha tera, ko Mauriora Kingi tera, ko Erima Henare tera, ko Te Rina Maria Tau tera, ko Manos Nathan tera, ko Lady Emily Latimer tera, ko John Cooper tera, ko Tuppy Jones tera, ko Eru Garland tera, ko Gloria Herbert tera, ko Colleen Urlich tera, me te maha atu a o tatou whanaunga kua hoki ki te kainga. Ko te korero mo ratou, haere atu ra, whakataka atu ki tua o Matangireia i mataotao, ka heke i te kahiwi ka rangona ano i te haunga – haere, haere, haere atu ra. Ka hoki mai nga rarangi korero ki a tatou katoa e huihui nei – Mauri Ora ki a tatou.

As Chairman of this Board and on behalf of all Trustees, I am again pleased to report to this Annual General Meeting of Te Runanga-a-iwi o Ngapuhi (the Runanga) on its governance activities for the period 1 July 2014 to 30 June 2015. This is my fifteenth consecutive annual report as the Chairman and I take this responsibility very seriously. I am immensely proud of the achievements of this Board over this reporting period as well as the solid support for the direction we are travelling relative to our medium to long term strategic orientation for Ngapuhi.

The year under review was a period of good progress on many fronts, particularly with the issue of Ngati Hine and working through a process to settle their desire to withdraw from Te Runanga-a-iwi o Ngapuhi and create their own Mandated iwi Authority. We, (Te Runanga-a-iwi o Ngapuhi) continued assistance to Tuhoronuku Independent Mandated Authority (TIMA), through a \$500,000.00 loan facility, which enabled that organisation to continue its operations and achievements over this time.

I am very pleased to report that the strength and stability of Te Runanga-a-iwi o Ngapuhi in all aspects of its responsibilities continues to grow and in some areas exceeds expectation. Legislative alignment is a critical success measurement of this organisation and I am pleased to report that Te Runanga-a-iwi o Ngapuhi is fully compliant with all legislative requirements.

The Board

Many challenges presented themselves over the past year and I am privileged to work with a Board of committed and capable fellow Trustees who are united in our ambition and determination to achieving the best possible results for Ngapuhi. Business has flourished and moved forward in this reporting year, whilst building on strategic directions established in the 2013/14 reporting year as we steadily work towards a post-Settlement environment shaped through the negotiations of Ngapuhi's Te Tiriti o Waitangi grievances against the Crown. Ngapuhi Asset Holding Company will report on asset class valuations as well as on the successes of our suite of businesses.

Our focus is now on continuing the development of the seven strategic goals approved in 2013 and playing our role as a major contributor to the economic strength of Ngapuhi. The management of operational day-to-day affairs of the Runanga is the responsibility of the Chief Executive Officer, Allen Wihongi (CEO) and his senior executive team, whose performance in achieving strategic and operational objectives are regularly reported on, monitored and assessed by this Board.

A review of Te Ohu Kaimoana Trustee limited (TOKM) was undertaken as per the Maori Fisheries Settlement Act 2014 and planned alterations will have a huge impact on how Maori manage their fisheries assets into the future. These will include developing a new business model for TOKM, managing the transfer of TOKM's AFL shares to iwi, creating a simpler process for Maori commercial entities to trade their settlement assets with each other and changes to the governance structures of subsidiaries.

The decisions to change the structures follow the Review of Maori Fisheries Settlement Entities completed early this year. The priority through to the end of next year is to implement those decisions.

As part of that work, a series of regional hui have been organised for iwi representatives to provide thoughts on their priorities for TOKM's work on behalf of Mandated Iwi Organisations (MIO) and Asset Holding Companies (AHC). TOKM provided their initial ideas and questions in a discussion document to MIOs and AHCs.

The outcomes of these hui are set out below with other issues I believe Ngapuhi need to be conscious of as we continue our development toward an iwi totally devoid of dependency.

Te Ohu Kaimoana review

- After 11 years of operations it was time to review the performances of Te Ohu Kai Moana and the four settlement structures under its umbrella;
- This is one of the most important decisions for Ngapuhi because we have the bulk of our assets tied up in quota and the fishing company - Northland Deepwater Ltd;
- Ngapuhi is also the largest shareholder in Aotearoa Fisheries Limited , the commercial arm of the Maori Fisheries Settlement entity – Te Ohu Kai Moana Limited;
- The 2014 review was completed by lawyer Tim Castles toward the end of last year with 14 recommendations coming from that review;

- Te Ohu Kai Moana put together an iwi Working group who were tasked with presenting a summary of the reviewers report to iwi katoa;
- 15 regional hui were held across the motu to present the report and gain feedback;
- On 22 May Mandated iwi Organisations met in Wellington to discuss the outcome of the iwi wide hui and drafted resolutions to put to the Special General Meeting called for 4 June 2015
- On June 4 a Special general Meeting was held to present and vote on these resolutions;
- All resolutions were voted on and supported - 57 iwi supported most of these resolutions unanimously;
- At the end of this exercise Ngapuhi will hold 15.15% of Aotearoa Fisheries Limited shares once the proposed allocation of voting and income shares are distributed to iwi.

Whanau Ora

- Whanau Ora as has been reported in the past is a new way of delivering and enabling assistance to our whanau;
- This was a concept introduced by the Maori Party as a way to get better results for our whanau (Maori and non-Maori) who are struggling;
- Whanau Ora by its very name is a holistic approach to all matters hindering whanau advancement whether that be in Health, Education, Social services, Housing etc.;
- Three Whanau Ora Commissioning Agencies, independent of the Government, have been established to distribute funding from Government via Te Puni Kokiri to providers;
 - Te Pou Matakana has been tasked with looking after Whanau Ora providers in the North Island
 - Te Putahitanga looks after Te Waipounamu
 - Pacifica Futures deals with the Pacific Islands Communities throughout Aotearoa
- From all reports it is clear that there is not enough putea to go around to provide quality service to our people;
- It is also important that the performances of the three commissioning agencies are measured and we are working on putting together a matrix of outcomes to measure them against;
- In the new Budget Minister Bill English advised there would be no extra money in fact he has asked Ministers to cut their spending by 10% to balance their books;
- This has had a major impact on Whanau Ora and associated providers;
- There is still some reservations and reluctance to buy in to the concept and this is mostly due to the lack of understanding around what exactly Whanau Ora is;
- Ngapuhi appeared to suffer another set back when Te Pu O Te Wheke, our whanau ora collective was initially denied funding from the Northern Commissioning Agency Te Pou Matakana, their reason being that they would only fund providers they have previously worked with. Thankfully through persistent political leverage a small amount of funding was achieved for the collective .
- This is why it is pivotal that Ngapuhi sit alongside the Ministers as part of the Whanau Ora Partnership Group. This group is made up of six Ministers and six iwi Leaders, who participate in the Iwi Chairs Forum, who watch over and monitor the Commissioning agencies;

- This is for a one year term before nominations and elections must take place for the following term - at the recent Iwi Chairs Forum in Hopuhopu nominations for the six current iwi leaders on this board were put forward to continue as representatives for the next 12 month term. Confirmed nominations were:
 - *Raniera Tau*
 - *Naida Glavish*
 - *Rahui Papa*
 - *Sir Mark Solomon*
 - *Richard Steadman*
 - *Herewini Parata*

Review of Ture Whenua Maori Act

- This is another very important issue for Ngapuhi and iwi katoa being on the Government agenda;
- This review has the ability to bring economic growth to our people which is something that is so desperately needed here in Ngapuhi;
- This review has been on the table for nearly 4 years:
 - 2012 a review panel was appointed
 - 2013 a discussion document was put together and consultation hui commenced;
 - 2014 a final report was released by the Government and the Attorney General presented an overview to the Iwi Chairs Forum agreeing to release an exposure draft copy of the legislation;
 - 2014 August – 20 joint Crown and iwi hui were held around the motu with the Crown presenting their views. Iwi sought whanau, hapu and landowner views.
- At the Iwi Chairs Forum held at Tuahiwi Marae, Christchurch, iwi Chairs unanimously supported a report based on the 20 hui. Seven resolutions are signed and provided to Ministers and TPK;
- At this point in time the iwi Chairs Forum cannot support this legislation and the approach by this government as it does not address the resolutions iwi passed unanimously at Tuahiwi Marae in August 2014;
- Consultation hui have been held throughout the motu with the most recent one in Ngapuhi being held in August at Maungarongo Marae in Poroti, Mangakahia.
- Resolution for this Hui:
 - *The participants at this hui:*
 1. *Support the work of the Iwi Chairs Forum through the Ture Whenua Iwi Leadership Group and Technical Team*
 2. *Support the presentation of the Ture Whenua Iwi Leadership Group;*
 3. *Oppose the new Ture Whenua Maori Bill and related policies and resourcing on the basis of the presentation;*
 4. *Support the proposed next steps; and*
 5. *Support an update being provided to the next series of Regional Hui in November 2015.*
- A full update will be provided to Ngapuhi at the next Iwi Leaders Group Ture Whenua Maori Act review and Freshwater hui taking place on November 16.

Freshwater Rights and Interests

- This is another very important issue that has been at the forefront of the Iwi Chairs Forum for some time now;

- The Iwi Leaders Group is being led by Sir Mark Solomon and was established in 2007 with the sole purpose of engaging directly with senior Ministers on Freshwater reforms;
- The focus is ensuring the Government recognizes and gives effect to a full range of iwi rights and interests in freshwater and the Iwi Leaders Group views are represented in Cabinet and policy development process;
- The Iwi Leaders Group has and always maintains they will not usurp the mana of individual iwi or hapu to engage directly regarding their own water bodies;
- Since the establishment of this rōpū and engaging on this take, regional hui has enabled feedback from each iwi visited;
- The most recent hui in Ngapuhi was held at Maungarongo Marae in Poroti Mangakahia, where whanau, hapu and iwi were provided with a full update on the work streams currently being undertaken. These work streams include
 1. *Recognition of whanau, hapu and iwi rights and interests*
 2. *Hapu/iwi Freshwater Governance, management and decision making*
 3. *Freshwater quality*
 4. *Economic interests*
- The Iwi Leaders Group will be returning to Ngapuhi on the 16 November 2015 to provide a full update on the agreed work streams.

Tuhoronuku Independent Mandated Authority

- This year monumental steps have been taken to progress this kaupapa for all of Ngapuhi;
- In May the Terms of Negotiations with the Crown were signed off, moving us into the Agreement in Principle phase of the process. Meaning we are now preparing for formal negotiations;
- After a lengthy nation-wide advertising and recruitment process Tuhoronuku IMA Trustees appointed three Ngapuhi Settlement Negotiators. These negotiators are:

1. **Alison Thom** (Ngāti Horahia, Ngāti Toki)

For the last ten years Alison has held senior management roles with Te Puni Kokiri, the Department of Corrections and the Ministry of Education. Prior to this Alison was the inaugural CEO for Te Runanga-a-iwi o Ngapuhi. She is a social worker by profession, having worked in a range of roles with Child, Youth and Family and as director of SAFE Network – a community based programme for sex offenders.

2. **Joe Davis** (Ngāti Kopaki)

A specialist in Maori development, he is currently a trustee of the Hauraki Maori Trust Board, Pare Hauraki Fishing Trust and sits on other iwi trusts and committees.

For 15 years he was a researcher of his iwi's claim, and for the past five years he has been a settlement negotiator. Joe is a mechanical engineer by trade.

3. **Hemi Toia** (Te Mahurehure)

Has held senior management and advisory roles with government agencies, including the State Services Commission and ACC. He is a former chair of Taitokerau Forests Limited, and has lectured in accountancy and Maori resource

management at Victoria University and at the University of Auckland. He is currently CEO of Te Runanga o Ngati Rarua.

- Ngapuhi can be proud to know that we have three negotiators of a very high calibre who each bring with them a wealth of experience in Management, iwi development, and working with government and government agencies at the highest levels;
- The latest round of Hapu Kaikorero has seen another 28 hapu come on board Tuhoronuku;
- This now takes the total number of hapu kaikorero up to 69 which is over 63% of all hapu within the Ngapuhi Mandate.

Te Hauora o Ngapuhi

- Our vision is to *“lead the spiritual, cultural, social and economic growth of Ngapuhi”*;
- In July this year Te Hauora o Kaikohe came under the umbrella of Te Runanga-a-iwi o Ngapuhi and now we have Te Hauora o Ngapuhi;
- This was a special day for Ngapuhi bringing to fruition one of the social aspirations we have had for many years and that is to provide quality health care and support to our people of Ngapuhi;
- We must give acknowledgement to those who laid the future foundation for Te Hauora o Kaikohe and for their continued support as we start this new pathway spreading the kaupapa to an even wider reach of Ngapuhi katoa

Te Ropu Kaumatua Kuia o Te Whare Tapu o Ngapuhi

- In 2006 Te Runanga-a-iwi o Ngapuhi had a review of its internal systems and capacity by APR Consultants and a part of their recommendations was that we establish a Kaumatua Kuia Ropu to ensure Te Runanga-a-iwi o Ngapuhi were meeting their Cultural and Spiritual obligations to Ngapuhi;
- Terms of Reference were devised and at the 2008 Te Runanga-a-iwi o Ngapuhi AGM these Terms of Reference were adopted and the inaugural committee was established;
- Last year we welcomed five new members onto that ropu - Matua Wiremu Wiremu, Lavinia Wynyard, Steven Morunga, Winnie Leech and Rev Kuini Matene who was also elected Chairperson;
- Since then this ropu has participated in every board meeting that Te Runanga-a-iwi o Ngapuhi Trustees have held, providing valuable feedback and reporting on the way this board is conducting its business in accordance with the Cultural and Spiritual obligations to Ngapuhi;
- I am very happy to say that the input from this ropu continues to be extremely valuable in helping to guide this Board in our obligations and duties to Ngapuhi.

Conclusion

Operational performance and reporting accuracy are closely monitored by the Board to measure progress over this reporting period. I can report that there has been no serious issues identified by the Board that would cause us concern relative to operations outputs against our strategic and business plans. These outputs and milestone reporting outcomes are provided in the CEO report.

On behalf of the board I wish to thank every member of our staff across all our business units for their tremendous dedication and contributing efforts over the past year. I especially thank

our Chief Executive Allen Wihongi and his management team for their leadership and tireless contribution to advancing our kaupapa. As an extension of this I want to thank the staff of Ngapuhi Books and Stationary limited, Ngapuhi Service Station limited, Ngapuhi iwi Social Services limited, Te Hauora o Ngapuhi limited and Northland Deepwater limited for their mahi over the last twelve months.

The conclusion of yet another year is upon us and I am buoyed with Governance achievements throughout this year. We have been very busy reviewing our policies and ensuring that they are fit for purpose preparatory to running into challenging times and found wanting.

I would like to thank my fellow trustees for their unwavering commitment to the kaupapa of Te Runanga-a-iwi o Ngapuhi me te iwi katoa o Ngapuhi. Thank you to all Trustees for your diligence in keeping your Takiwa/Taurahere abreast of issues affecting Ngapuhi. This has been a demanding year and each has played their part in meeting our fiduciary obligations to Ngapuhi. Thank you ever so much for your support over this challenging year.

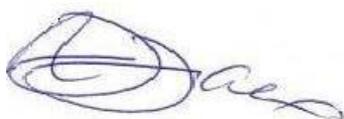
In regards to the Te Runanga-a-iwi o Ngapuhi itself I would like to record that its vision, vibrancy and real achievements are manifest in the whanau, hapu and Marae communities where our staff work. Examples of their outstanding mahi feature proudly throughout this annual report.

In conclusion I want to say that this past year has been challenging for me personally, perhaps the most challenging year where I have made some very poor judgement calls. I want our people to see these challenges within the context of my long track record of service to our people and one hopes to continue leading us, with your support. I am grateful to our Kaumatua and Kuia who have stood with me over this past fifteen years. I am also grateful to Ngapuhi who have assisted to shape and share this journey with Te Runanga-a-iwi o Ngapuhi, building it to what it is today, an iwi authority that we can all be proud of.

Ki nga Kaumatua Kuia, te tuara o Te Runanga-a-iwi o Ngapuhi, ko koutou nga kai whangai i tenei poari ki te pumahara ki a taea e matou ki te pikau i nga taimahatanga o te Ao o Ngapuhi. Ka mihi nui atu ki a koutou me o koutou whanau whanui.

Ki te iwi o Ngapuhi-nui-tonu, tena koutou e tautoko kaha ana i te huarahi kua oti nei te para e o tatou Matua, Tupuna. Kia kaha ai tatou katoa ki te honore to ratou tu hei pupuri i te mana motuhake o tenei whenua. Ki a hapai tonu He whakaputanga o te Rangatiratanga o Niu Tireni me te Tiriti o Waitangi hei tuapapa ma te whare Tapu o Ngapuhi kia hakatutuki ai te moemoea o te Ao o Ngapuhi, ***“kia tu tika ai te whare tapu o Ngapuhi.”***

Mauri Ora



Raniera T Tau
CHAIRMAN