

Report to Board Of Trustees Meeting - Te Runanga-a-iwi-o-Ngapuhi

From: Raniera T (Sonny) Tau - Chairman

Date: 17 April 2015

Subject: Te Runanga-a-iwi o Ngapuhi Report

Tena Tatou Katoa

I try to introduce my reports to the Board in a way that makes them interesting and at another level, informative and as easy as possible to read. It is hoped that you find these reports useful as you report back to your respective Takiwa on our fiduciary obligations to the Ngapuhi Nation. I encourage you all to read this report, as most of our Board discussions will be centred on these subjects.

I attended the 40th year Ngapuhi-nui-tonu (Tai Tokerau) secondary schools Kapa Haka festival held at the Opononi Area School. That week our Kaumatua and Kuia Ropu unveiled and named a Pou hakamaharatanga of those 40 years. The Pou was named Te Waimatarangi after the Tupuna Kupe who anchored straight opposite the Kura as he searched for fresh water from the local streams. Grateful to our Ropu for assisting Te Hikutu, Ngati Korokoro, Te Pouka, Ngati Wharara in unveiling this Pou. Those Hapu were very happy that we were there to assist.

Around that time I also attended three days of Wananga at Te Kaiwaha Marae, Waiwhatawhata, run by our Kaumatua/Kuia Ropu. Discussions centred on three issues that are often frowned upon by te iwi Maori. Suicide, Cremation and the donation of body parts. Grateful to those Trustees who were able to attend this first wananga. I will report more in depth on this within the body of my report.

Review of Te Ohu Kaimoana and Subsidiaries

- ✓ In October 2014 I reported to this Board on the progress of the review of Te Ohu Kaimoana demanded by legislation under the Maori Fisheries Act 2014
- ✓ This has been on the table for the last ten months
- ✓ This is the industry where Ngapuhi has the bulk of its assets tied up in quota and Fishing Company, Northland Deepwater Ltd
- ✓ As I said at the time, we need to pay special attention to this review as we are the biggest shareholder in AFL and any other Business that comes to our shores
- ✓ I also stated back then that after 11 years of operations it is now time to review the performances of TOKM and its suite of companies including, AFL, Te Putea Whakatapu and Te Wai Maori Trust

- ✓ On 19 September had meeting of Mandated iwi Organisations at Kohewhata Marae to feedback to the reviewer and make submissions on the review
- ✓ The Ngapuhi representative on the review committee Alison Thom attended along with the Tai Tokerau iwi representative Kevin Robinson
- ✓ The reviewer Tim Castles also accompanied them
- ✓ The discussions were robust and very informative
- ✓ It was obvious that many in attendance did not know what TOKM actually did on behalf of Maori in the fishing industry
- ✓ That is one of the strong points Ngapuhi made and advised on how we saw that communications can be improved
- ✓ Grateful to the Board members who turned up for the hui – *Ngawai, Carol*
- ✓ We have made a submission to the reviewer outlining what our Asset Holding Company thinks as well as gathering the view of Ngati Whatua
- ✓ This was a joint effort between Ngapuhi and Ngati Whatua MIO's
- ✓ There is a joint submission made with the sanction of Ngati Whatua which was in your correspondence packs at that time
- ✓ The review has now been complete and I have to say that I am very disappointed in the results as much of what both Ngati Whatua and ourselves said in our submissions were ignored
- ✓ After the review TOKM had to assemble a team to review the recommendations made by the reviewer and consult with iwi on how those recommendations will be implemented, if ever
- ✓ The details of these recommendation is on the TOKM website for your convenience
- ✓ The Northern iwi Hui will be held at Te Runanga-a-iwi o Ngapuhi conference room on 28 April 2015
- ✓ We will get back to you to ensure we all turn up for this most important hui

Meeting With Anne Tolley – Minister of Social Development – MSD

- ✓ On 30 March 2015, as part of the iwi Chairs Forum - the iwi Chairs Leadership Group for Whanau Ora met with Ministers in our capacity as lead chairs
- ✓ As an aside to that meeting, I spoke with Minister Anne Tolley about the \$3.5M odd earmarked for Kaikohe that supposed to be delivered here by 52 Social Services Providers
- ✓ I informed the Minister that the \$3.5M allocated by Government for use in Kaikohe showed no visible outcomes within Kaikohe in terms of lifting the living standards for Maori within this community
- ✓ It has to be remembered that Kaikohe has a population base of some 4100 people of which Maori make up 73.5%
- ✓ It is therefore incumbent on us as a Board to ensure that spend is being spread evenly across the community of Kaikohe and that there is a positive result against that spend
- ✓ The Minister has agreed that we would look at every contract that allocates money from the Government to be spent in Kaikohe to ensure they align with contractual obligations and outcomes

- ✓ This will be co-ordinated by Te Ropu Poa of Te Hau Ora o Ngapuhi and Viv Rickard, ex Police commander of Northland
- ✓ The Minister has agreed that John Carter, herself and I will oversee this project to ensure the money is spent in the right place and for the right reasons

Whanau Ora

- ✓ Also as part of our meeting with Government Ministers for Whanau Ora the three Commissioning Agencies reported back to our group on how they were effecting the spend of tax payers money and what outcomes they were achieving
- ✓ As reported before there are three Commissioning Agencies in Aotearoa that distribute the funding for Whanau Ora through TPK
- ✓ Te Pou Matakana has been tasked with looking after Whanau Ora providers in the North Island
- ✓ Te Putahitanga looks after Te Waipounamu
- ✓ Pacifica Futures deals with the Pacific Islands Communities throughout Aotearoa
- ✓ The first thing that was noticed is that each Commissioning agency had a different approach to how they carried out their business
- ✓ The second thing we found is that there is just not enough money to go around and do a good job of servicing our people
- ✓ In saying all of the above, we are still in the process of devising a matrix of outcomes that the Commissioning Agencies can be measured against
- ✓ The letter of expectation that Minister Flavell put to each of the Commissioning Agencies was vague and we need to get stuck into this framework so measurements of achievements by the Commissioning Agencies might be real and useful
- ✓ The job then of the iwi Chairs is to chase up other Ministries in order for them to contribute to Whanau Ora
- ✓ Of course many Ministers are reluctant to get into handing money over to other Ministers as they see some of there mana going out the door with their money
- ✓ Minister English has said that there is no extra money for any Ministry in this upcoming budget and in fact Ministers are asked to cut their spending by 10% to allow the Government to balance their books
- ✓ You can then see why it is critical for the iwi Chairs to support the Minister of Maori Development unshackle money from other Ministers for Whanau Ora
- ✓ Ministers, even some on the Whanau Ora Partnership group, do not actually understand how Whanau Ora works, hence their reluctance to buy in to the concept
- ✓ All in all I don't believe that Ngapuhi is being well served by these Commissioning Agencies

Meeting with TPK Regional Director

- ✓ On 1 April the CEO and I met with the TPK Regional Director to go over how we can work together
- ✓ There were some real positive discussions around the type of assistance we could get from TPK and how that might be reciprocated
- ✓ TPK has a social housing fund that Hapu will be able to utilise and having the Regional Director up to speed on what our housing unit is doing
- ✓ We took her to the Rangihamama Housing Development area as well as visiting the pilot house that has been built on that farm

- ✓ She also spoke of looking at the old hotel site with the CEO to have discussion with her on any potential joint approach to filling that space
- ✓ It was also a good opportunity to catch up on all the changes that are occurring in TPK and how we might leverage those changes to assist the Runanga advance our desires with development
- ✓ We also spoke about economic development in this region and how we might work together on that – she seemed very keen on that idea

Notional Ngati Hine Population

- ✓ In my last report I informed you of and presented the *DRAFT* Ngati Hine notional population report, produced by the National Institute of Demographic and Economic Analysis (NIDEA) which is the only national institute on demographic research
- ✓ They are nationally and internationally recognised; thus, their report and findings will carry weight in Court if we end up there.
- ✓ The report accurately describes the options/methodologies that were agreed between Te Runanga-a-iwi o Ngapuhi and NIDEA for fleshing out and refining
- ✓ The information teased out and conclusions arrived at within the report are very consistent with what we have been saying since Ngati Hine tested the waters on this matter some three or four years ago
- ✓ I have made the commitment of passing this research on to Ngati Hine once it has been discussed and signed off with the authors and our Runanga hierarchy
- ✓ We will be meeting with NIDEA on the 29 April to talk through some concerns we might have with the report

Kaumatua and Kuia Wananga

- ✓ For some time now the Kaumatua and Kuia Ropu have wanted to hold a wananga on various issues needing to be discussed as guidance for Ngapuhi going forward
- ✓ On 26 – 28 March the Kaumatua and Kuia assembled on the Te Kaiwaha Marae, Waiwhatawhata for this wananga
- ✓ The wananga was scheduled for three days with Bernard Makoare and Quentin Hita facilitating the sessions
- ✓ This was one of the best wananga I have ever attended, I stayed there for the full three days – *a first for me*
- ✓ The sessions were on Suicide and how we deal with this as Ngapuhi, cremation and how we deal with that as Ngapuhi and the final session being the donation of body parts for the use of others.
- ✓ As per usual the pace for discussions from the beginning was very slow but once they got into the subjects the outcomes were interesting
- ✓ On the subject of suicide there was much discussion about how Ngapuhi treated these cases in the past
- ✓ Some were buried outside the cemetery, at the gateway etc for reasons only those close to these incidences knew
- ✓ After a full days discussion it was resolved that suicide victims will be treated the same as any other mate whatever the cause of death
- ✓ That Kaumatua Kuia who attended this wananga would return to their respective Marae with this view and stimulate discussion
- ✓ The second day was spent on the subject of cremation

- ✓ More and more this is happening in our Maori world with many of our Kaumatua Kuia having actually experienced this within their own Whanau and have real concerns about how to deal with it
- ✓ Those living overseas found it very difficult to bring their Tupapaku home because of the exorbitant costs
- ✓ For example if one has no insurance, which most Maori don't, it costs around \$16,000 to bring a Tupapaku home from Australia – *many of our tamariki mokopuna live there permanently*
- ✓ Kaumatua and Kuia were very emotional when speaking about their particular experiences
- ✓ After the days discussion it was accepted that cremation was a growing part of Te Ao Maori and we needed to embrace the practice
- ✓ It was also agreed that cremated bodies would be treated the same as a full body and welcome to Marae and whaitapu
- ✓ The final day were discussions on the donation of body parts for use by others
- ✓ Again the korero was very emotional when individuals spoke about their personal experiences with this mahi
- ✓ Although it was a subject rather tapu to our Matua/Tupuna it is a fact that Maori are the biggest users of body parts but are the less likely to donate
- ✓ At the conclusion of the day it was agreed that we do not treat this subject as tapu anymore and that we encourage rather than discourage those of our whanau who want to donate their body parts for use by others
- ✓ There was also a discussion on the appropriate dress for Kaumatua Kuia for different occasions
- ✓ There were all sorts of views on why one had to wear black clothing to hui etc
- ✓ How one must dress for a whakatau or whether it was appropriate for women to wear pants to whakatau
- ✓ After a great discussion it was agreed that, in terms of one dress code, there was no “tikanga” as such associated with how one dressed
- ✓ At the end of the day it was for the individual to decide whether it was appropriate or not to dress in a certain way
- ✓ Ultimately it was the choice of an individual how one dressed for whatever occasion but one should dress appropriately to suit each occasion

Te Ropu Kaumatua Kuia o te Whare Tapu o Ngapuhi

- ✓ There has been much discussion about the responsibilities and duties of this Ropu
- ✓ I have spent much time trying to explain the reasons for setting up this Ropu as well as what their particular functions were
- ✓ There is much covert discussion going on with some of this group with reference to having control of the Kaumatua/Kuia Budget which is a totally different concept to this group, sits under the Board and is administered by our operations in conjunction with the Kaumatua Kuia co-ordinator – *Shelley Naera*
- ✓ This budget is used for all their travels, functions, hui and wananga being held from time to time
- ✓ I understand that some Kaumatua Kuia are coming to Trustees to express opinions on this matter and I want you to be well versed in what this Kaupapa is

- ✓ We took these steps as a recommendation from the APN Review we commissioned back in 2008/9 and implemented this into our Trust Deed at the AGM in 2009/10
- ✓ I copy the excerpt from our Trust Deed to again clarify these point:

TE ROPU KAUMATUA KUIA O TE WHARE TAPU O NGAPUHI

Establishment of Te Ropu Kaumātua Kuia o Te Whare Tapu o Ngāpuhi

There shall be a council of Ngāpuhi Kaumatua and Kuia comprising such Kaumatua and Kuia as the Trustees may in their absolute discretion consider appropriate.

The council shall be known as Te Ropu Kaumatua Kuia o Te Whare Tapu o Ngāpuhi

Election of Kaumātua and Kuia to Te Rōpū Kaumātua Kuia o Te Whare Tapu o Ngāpuhi

The Kaumatua and Kuia shall call such hui as may be necessary to identify the appropriate Kaumatua and Kuia to comprise Te Ropu Kaumatua Kuia o Te Whare Tapu o Ngāpuhi.

Vacancies on Te Ropu Kaumatua Kuia o Te Whare Tapu o Ngāpuhi shall be filled by Ngāpuhi Kaumatua and Kuia as appropriate.

Functions of Te Ropu Kaumatua Kuia o Te Whare Tapu o Ngāpuhi

Te Ropu Kaumatua Kuia o Te Whare Tapu o Ngāpuhi shall advise the Trustees on the following:

To ensure that the Trustees meet their cultural and spiritual obligations to Te Whare Tapu o Ngāpuhi; and

Maintaining the mana of Ngāpuhi by ensuring that the Trustees meet their cultural and spiritual obligations to Te Whare Tapu o Ngāpuhi.

In order to receive the advice the Trustees shall meet with Te Ropu Kaumatua Kuia o Te Whare Tapu o Ngāpuhi at such times and in such places as the Trustees or Te Ropu Kaumatua Kuia o Te Whare Tapu o Ngāpuhi shall consider appropriate.

Voting rights of Te Ropu Kaumatua Kuia o Te Whare Tapu o Ngāpuhi

Te Ropu Kaumatua Kuia o Te Whare Tapu o Ngāpuhi shall not be entitled to vote at meetings of Trustees called in accordance with clause 4.

Tuhoronuku Independent Mandated Authority

- ✓ After a very long process of search, advertise, interview and appointment of our first wave of Ngāpuhi negotiators three have been chosen
- ✓ They are:

i. Alison Thom (Ngāti Horahia, Ngāti Toki)

For the last ten years Alison has held senior management roles with Te Puni Kokiri, the Department of Corrections and the Ministry of Education. Prior to this Alison was the inaugural CEO for Te Runanga-a-iwi o Ngāpuhi. She is a social worker by

profession, having worked in a range of roles with Child, Youth and Family and as director of SAFE Network – a community based programme for sex offenders.

ii. Joe Davis (Ngati Kopaki)

A specialist in Māori development, he is currently a trustee of the Hauraki Māori Trust Board, Pare Hauraki Fishing Trust and sits on other iwi trusts and committees. For 15 years he was a researcher of his iwi's claim, and for the past five years he has been a settlement negotiator. Joe is a mechanical engineer by trade.

iii. Hemi Toia (Te Mahurehure)

Has held senior management and advisory roles with government agencies, including the State Services Commission and ACC. He is a former chair of Taitokerau Forests Limited, and has lectured in accountancy and Māori resource management at Victoria University and at the University of Auckland. He is currently CEO of Te Runanga o Ngati Rarua.

- ✓ The work for these negotiators now begins in earnest as they receive the stories from our Hapu on how they wish to progress their Hapu specific issues
- ✓ A contracted researcher and historian is also engaged beginning to put these stories together for negotiators to take to the Crown
- ✓ Mihi Harris is the researcher with Grant Young as historian to assist Hapu with this mahi
- ✓ On 9 April TIMA Executive met with negotiators to flesh out a work approach plan that could see them engaging with Hapu perhaps earlier than first thought
- ✓ Enjoyed the conversation and just listening to the various skills sets that come from them
- ✓ Especially enjoyed the raw talent that we have in these negotiators and I know with a certainty that we will be well served with this lot
- ✓ On 10 April the full TIMA Board met and we went over our discussions had the day before

National iwi Chairs Water Forum Hui Waimamaku

- ✓ As I complete my report I attended the freshwater feedback hui discussed at Whakamaharatanga Marae, Waimamaku today
- ✓ In the Sunday Star Times this week was a story on water rights and sheer speculation from the reporter that Maori rights will mean the end to water rights for farmers
- ✓ So there is a hell of a lot of scaremongering going on with pakeha who feel really threatened by this action
- ✓ We will be discussing what the iwi Chairs Leadership group has been doing in the last few years as we take on the Government over Maori rights to water
- ✓ As you know the NZ Maori Council took the Government to the high court over this issue but did not get the results we were looking for
- ✓ Freshwater has been constantly reported to you over seven years now, as a very serious issue for Maori and our Te Tiriti o Waitangi Partnership with the Crown, the Crown and the Government being one and the same in this sense

- ✓ The iwi Chairs Leadership Group has kept up a constant barrage against the Government and it is looking like we are making great progress
- ✓ The activity of Local Government (Councils), of continuing to allocate freshwater consents without consultation with Maori is the main issue here
- ✓ Along with this is getting the Government to agree that Maori actually have rights to water, i raro i Te Tiriti o Waitangi, and spelling out exactly what those rights are
- ✓ There was about 35-40 people who attended and moved a resolution that the iwi Chairs Leadership Group continue with this mahi of taking the Government headon over this matter
- ✓ There was one who voted against the resolution and two who abstained – *all in all a great result*
- ✓ Willie Te Aho and Donna Flavell from the Leadership Group were great with their presentation – *nga mihi ki a kourua*
- ✓ You would have all got my email in response to Ipu Absolum's call for a boycott of this hui and her subsequent reply
- ✓ As I said this meeting was set at our last hui at Kohewhata Marae and is one of a series of hui to be held throughout the motu
- ✓ It was unfortunate that the hui clashed with the Hokianga hearings but it is what it is
- ✓ As I said in my email to Ipu, to not have a meeting in the north is to bury our heads in the sand and moan when the Government makes the decisions for us
- ✓ Willie Te Aho, as our lead technician has offered to hold another freshwater hui in the Hokianga just for those who will be at the Hokianga second week of Waitangi Tribunal hearings
- ✓ It was resolved that the next feedback hui to be held in the North on this freshwater issue will be at Maungarongo Marae, Poroti on Monday 3 August 2015

Conclusion

Again it has been a very busy six weeks with many activities running directly into each other and sapping our time and energy. There is also much work coming our way in the very near future that advances our planned strategies.

We have the Ngapuhi bi-annual Festival to organise which kicks off in earnest about this time. I have spoken with the CEO about this and he is assembling his team ready for discussions going forward. I will again be chairing this committee.

Operations Budget is also currently in train and it is hoped that this will be ready for finalisation at our meeting in June, to kick off on the 1st July. This is keeping our operations team very busy and they have very little time for anything else.

To ease some of that pressure we are presently looking for an operations manager for Te Runanga-a-iwi o Ngapuhi who will take a lot of weight of responsibility from our CEO. We are also currently looking for an operations manager for NISS and if you know anyone with commensurate skills for these positions, please invite them to apply for these positions. It is not unusual for Trustees to realise too late that important positions are being advertised within our organisation and this is to further notify you all of what is happening.

In discussions with the THOOK Chairperson over the last couple of weeks, planning for the amalgamation of that organisation with Te Runanga-a-iwi o Ngapuhi is well on track with only minor matters to be finalised. We look forward to the switch over and look in anticipation of working very closely with Te Ropu et al on that company. The advancement of Te Hauora o Ngapuhi is very much welcomed in Wellington and we look forward to advancing our matters of Health and wresting back control of our constituents from other bodies who have crept in over the years.

This dire situation is directly attributable to the past Runanga leadership who signed up to a tripartite partnership with what was supposed to be Te Hauora o Ngapuhi, at the time, only to have that snatched away from them by Te Hauora o Ngati Hine. I had just joined the Board back then and it has been a serious struggle since then to recover.

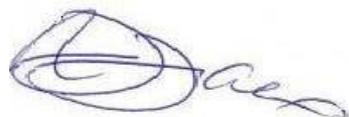
Te Hauora o Ngapuhi comes to us in a very stable condition with long-term contracts and an application to become a preferred provider with Government Departments. This means that instead of applying for contracts on a monthly, six monthly or annual basis, contracts are automatically turned over and allows the organisation to plan and budget accordingly. NISS has that status at the moment and we hope to push Te Hauora o Ngapuhi over the line within the very near future.

Te Hauora o Ngapuhi also comes unencumbered by any debt or financial problems as did NISS when they returned to the control of this Board. We are really fortunate to get this organisation under our umbrella so seamlessly. We welcome the company on Board.

I want to take this opportunity to again thank each and everyone of you Trustees for the work and effort you put in to ensure that grassroots reo is heard. I look forward to the continued challenge of performing beyond the call of duty to ensure we are on track with our five year Strategic Plan. Nga mihi ki a koutou

Ki nga Kaumatua/Kuia me te iwi puta noa, ko te Ao o Ngapuhi kei roto i o koutou ringaringa. Kia kaha koutou ki te akiaki i to Poari ki a mahi ai nga mahi tutuki noa i te moemoea o Ngapuhi-nui-tonu, ara, ***kia tu tika ai te Whare tapu o Ngapuhi.***

Mauri Ora



Raniera T (Sonny) Tau
CHAIRMAN