



## GOVERNANCE AND OPERATIONS REPORT TO TAKIWĀ MAY 2017

Tēnā Koutou Katoa

E ngā mema o ngā Takiwā, Whānau, Hapū me te iwi o Ngāpuhi puta noa, ngā mihi nui atu ki a koutou, tēnā koutou katoa.

Ngā mihi ki a rātou kua rongō i te ngau a te toki a Whiro, haere mai haere atu ki te Ao o Matangireia. Ka hoki mai ngā kōrero kia tātou ngā mahuetanga iho, Mauri Ora.

We are happy to provide a summary report for Takiwā across Ngāpuhi to maintain a consistency of reporting out of this office. The Chair and CEO again combine our resources to provide this summary report for Takiwā distribution.

### Governance

#### **Transfer - Te Tiriti o Waitangi and Whakaputanga Documents to National Library**

Many of you would have read or heard about the transfer of He Whakaputanga, Te Tiriti o Waitangi and Woman's suffrage petition, from Archives New Zealand to the National library. This was carried out at a dawn ceremony in Wellington on the 22 April 2017. The move was for safety reasons after the last big earthquake in 2016. As Ngāpuhi are the architects and kaitiaki of He Whakaputanga me Te Tiriti o Waitangi, a good contingent of our Kaumātua and Kuia, Trustees and CEO travelled to be part of that historical occasion.

We were joined by a large group of Ngāpuhi who reside in Poneke. The ceremony was very moving with Tohunga from Ngāpuhi and other iwi, directed by Hone Sadler, providing the Karakia tawhito hei wāwāhi ai i te huarahi mō ngā taonga, from archives NZ to the National library doors.

Ngāpuhi can be very proud of our Kaumātua and Kuia who represented Ngāpuhi on this occasion.

#### **Te Rūnanga-Ā-Iwi o Ngāpuhi Boards and Committees**

I reported in March that TRAION was looking at reshuffling the membership of its various Boards and Committees to ensure our Trustees had a cross section of responsibilities and experience. All Trustees are now serving in new capacities as many of the portfolios had become stagnant.

At the last Board meeting Trustees adopted the new matrix of Boards and Committee membership which are now in operation.

Te Rūnanga-a-iwi o Ngāpuhi Te Rōpū Committee – As a hangover from last year, TRAION was to set up a Rōpū Committee to assist our new CEO bed in and get on with his mahi. This finally

eventuated after a protracted process of going through the full board to ok terms of reference for this committee.

The committee consists of the Chair, Deputy Chair and a member from the Kaumātua Kuia Rōpū. The inaugural meeting of the CEO, Chair and Deputy Chair took place on 6 April 2017. There were many matters discussed and we brought the CEO up to speed with where things are in respect of his responsibilities and agreed that he kick on with getting his mahi done as the bedding in period has expired.

The immediate concentration for the CEO this month is on the Budget and business plan for TRAION over the next twelve months, commencing 1 July 2017. Te Rōpū see much work ahead for the CEO and his staff and has asked the CEO to reduce the scope of mahi that TRAION is trying to achieve into manageable bite sizes.

### **Whānau Ora Update**

On Monday 3 April the Whānau Ora Partnership Group met with Cabinet Ministers to the WOPG. They are:

- Crown: Simon Bridges - Minister of Business, Innovation and Employment and Economic Development, Nikki Kaye - Associate Minister of Education, Jonathon Coleman - Minister of Health, Minister Tolley - Minister of Oranga Tamariki, Te Ururoa Flavell - Minister of Māori Development and Steven Joyce - Minister of Finance – absent for this meeting.
- Iwi Chairs: Rahui Papa, Naida Glavish, Raniera Tau, Herewini Parata, Richard Steedman and Olivia Hall – absent for this meeting.

The terms of Reference for the operations of the group were updated to reflect the progress made since its beginning in 2014. The new inclusion was the oversight of the new Oranga Tamariki Ministry with a strategic oversight group including Whānau Ora iwi Leadership group and Ministry advisors.

This group has agreed to commission a shared and co-designed plan for accessing, sharing and analysing data to support Whānau Ora activity, from: Statistics New Zealand, SIU, Treasury, Ministry of Social Development and Te Puni Kōkiri officials, along with iwi/Māori Data Project Leads will present a draft plan to the July Whānau Ora Partnership Group meeting that details:

- a. how barriers (to data access, use and sharing) are being addressed, and
- b. opportunities identified to better utilise data to inform planning, intervention and investment decisions and evaluation of Whānau Ora.

The iwi Chairs proposed that two pilot projects be developed for consideration at the August WOPG meeting. Both pilots involve data collation and IT platforms that are populated with iwi data from across government agencies to inform strategic decision making on investment and social matters Regionalisation mechanism to ensure agencies and iwi provider's reports are capturing outcomes against the Whānau Ora outcomes framework and align to Whānau Ora needs of Whānau

This is a huge breakthrough for Māori as we get to see the statistics that government use to generate the various budget allowances and where these spend occur. Out of that we will have a better demographic of any iwi at any given time.

### **Kohuora (Wiri) Prison Visit**

Private prison operators Serco extended an invitation to Ngāpuhi to become part of an initiative assisting with the reintegration of our Ngāpuhi mauhere back into society. I followed up again at the last Board meeting and got the Kaumatua Kuia rōpū to work with Therese Anders on this kaupapa. It is a well-known fact that if mauhere are released from prison back into society without support, 60% become recidivists or re-offend within six months.

On 4 April a contingent of our Kaumatua Kuia, our CEO, one trustee and I took up the offer and visited with Serco at their Wiri prison site. The visit was very positive and korero helpful as we engaged with management as well as the prison Rūnanga leadership. This is made up of mauhere appointed by management to lead Māori in that unit. I felt the visit was a good way to begin the relationship building between Ngāpuhi and Serco as we look for answers to the rising tide of Māori incarceration in Aotearoa. One of the first things we can do as Ngāpuhi for our mauhere is provide them with a wānanga on the history of Ngāpuhi, which they have asked for. We look forward to setting up that wānanga with our mauhere there.

### **Tuhoronuku Update**

The Tuhoronuku Independent Mandated Authority came to the Board and asked to re-establish the relationship with the Runanga, which was severed by request from the Crown. The Crown is now dictating to Ngapuhi who they can and cannot meet with. Recent requests for funding to have a Kaumatua Kuia hui and a TIMA Board meeting was refused. TIMA have had enough of the Crown dictating to Ngapuhi so asked that funding be made available from the Runanga so TIMA can have basic Kaumatua Kuia and Hapu Mandated Kaikorero hui.

The Board has agreed to fund TIMA for these meetings up to \$15,000. This will only be approved on TIMA providing a budget to the CEO who will either sign off or not. I will report in more detail at the next Board meeting.

By the way there is just no truth in the rumor that the Crown has withdrawn recognition of the Mandate given to Tuhoronuku by Ngapuhi. Negotiation between the Crown and TIMA are continuing.

### **Meeting Te Ohu Kaimoana**

On 27 April northern iwi met with TOKM at the Rūnanga offices to discuss two matters. First matter was around the allocation and use of current eel quota. The second being the allocation of settlement assets for aquaculture development in the north.

Eels are an important food source for Māori and eels in the north or Quota Management Area 20, have been allocated at, long fin tuna is 67 tons and short fin tuna is allocated at 148 tons. Currently not all these eels are being caught.

On the matter of allocating aquaculture space assets to iwi in the north, Ngāti Kahu is holding up the allocation by not participating in or prepared to discuss this matter at all. The rest of the iwi want to have their assets allocated so need to perhaps seek a ruling from the Māori land court or apply for alteration to the aquaculture act to enable iwi to get their assets allocated to them. Because Ngāti Kahu will not participate in these discussions the Crown has given the assets to TOKMN to hold on behalf of all the iwi in the north.

## Iwi Chairs Forum

Attended the iwi Chairs Forum in Hopuhopu over 4-5 May and will report next meeting of the Board. I did however send out all papers as well as the booklet for this meeting.

## Operations

**AUT Co. Starters Course:-** Met with Marareia Hamilton and Tania Bristow to discuss this course. CO.STARTERS is a cohort-based programme that equips aspiring entrepreneurs with the insights, relationships, and tools needed to turn ideas into action and turn a passion into a sustainable and thriving endeavour. The 14-16 participant course would be conducted over a two weekend wānanga on a marae. Currently it is successfully being offered in six locations in NZ (Dunedin, Wanaka, Porirua, Nelson, Westport, Auckland) and iwi throughout Aotearoa are also looking at delivering this initiative. This opportunity would be beneficial to whānau, hapū and iwi as a whole through up-skilling, enhancing capability, increased employment prospects and sustained economic growth.

**e-Mara:-** Continues to provide timely and relevant news and stories to a growing fellowship, currently 5852 subscribers (increase of 297 since Jan 2017) while the Rūnanga **Facebook** page receives good levels of engagement and comments. During reporting period, most engaged posts were; Tony Dowling Interview on Ngati Hine FM; NAHC director vacancy; Mobil fuel promotion; Website survey.

**Hapū Development (HD):-** Fielding many enquiries around land utilisation and sustainable development opportunities from landowners and trusts. Received four (4) applications to the April 2017 HD funding round to do with strategic future land planning, strengthening governance structures and mahi whakairo. HD is collaborating with Māori Womens Development Inc to deliver a financial literacy marae workshop programme – it will cover Trustee responsibilities, strategic planning, health and safety, legal responsibilities and financial management.

**He Tohu:-** From my limited but growing cultural experience, He Tohu (i.e., moving of the nations' historic documents from Archives NZ to the National Library) was an immensely meaningful and significant occasion for Ngāpuhi from a number of perspectives probably best summed up for me by the following feedback we received. *"... just want to tell you how truly wonderful it was to have the big Ngāpuhi grouping leading the historic moving of the taonga. ...it is hard to put a price on what it meant having Ngāpuhi in this leadership role. So many people commented on how special it was having you there, listening to Hone chanting the karakia,...Ngāpuhi waiata...getting to know your beautiful kaumātua and kuia. As someone said to me "we've all fallen in love with Ngāpuhi during this project"."*

**Hui-Ā-Iwi:-** Improving purposeful communication and engagement with key stakeholders is critically important to achieving and maintaining high levels of support, trust and confidence of the Rūnanga and its many roles and responsibilities on behalf of all Ngāpuhi. A new means of providing this interaction and consultation with Ngāpuhi called Hui-Ā-Iwi will enhance and replace the Takiwā Roadshow and be expanded to include key members across the Rūnanga group. Hui-Ā-Iwi will be held in three separate locations this year, i.e., Kaikohe, Whangārei and Auckland.

Trustee and takiwā chair/exec attendance/participation and interaction at all Hui is important and encouraged.

**Infrastructure ITO Connexis (part of the Te Taitokerau Iwi Chief Executive Consortia or TTICEC):-**

Robbie Paul introduced their noho based 'Transition to Work' programme that provides soft, competency and technical skills with a kinaesthetic approach to learning. Infometrics in their stats forecast for the civil/infrastructure sector additional workforce and Auckland construction trade requirements of 19,600 by 2020 and 32,000 by 2025 respectively. They have done work with Transmission Gully/Ngāti Toa, Waikato Tainui/Downer and CSC/Tuhoe to name some.

**Kaikohe Youth 'Space':-** The recent high visibility incident involving youth in Kaikohe videoed trying to smash their way into the Mobil Service station has set the wheels in motion for an immediate positive response to the situation from the Crown, the multi-agency Placed Based Initiative (PBI), the Te Kotahitanga E Mahi Kaha Trust (TKEMKT) and Te Rūnanga-Ā-Iwi O Ngāpuhi (TRAION). Funding and/or contributions in kind will be made by each entity. The response by TRAION will go some way to answer the question; What is Ngāpuhi doing about this issue? Whilst measures need to be put in place relatively quickly, all acknowledge and are committed to establishing a long term solution.

**Key Stakeholder Relationships:-** Attended the launch of the new Oranga Tamariki Ministry and as young people are at the centre of all they do, a large part of proceedings involved them with care and carer testimonies and waiata interspersed with speeches from officialdom led the Prime Minister and Minister Tolley.

**KMPG Māori Land Development Report:-** Joe Hanita and Trevor Newland from KPMG Auckland and Hamilton visited us primarily to determine our awareness, interest and possible next steps regarding the Mid North Maori Land Blocks report that they were commissioned to develop and complete last year. Here are some of the interesting insights gained from their desk top analysis: 3,986 No. Parcels, 84,003ha Total Land Area, 6% or 4,831ha Land Use Classification (Class 1-3), 21ha Average Block Size, 63 Average Number of Owners Per Block, 26% With a Management Structure.

**Mauri Whenua Ora Project (part of TTICEC):-** Merata Kawharu, Krushil Watene and Raaniera Te Whata came in to introduce their project (research and investment) to garner further thoughts about iwi aspirations for land utilisation. This project is essentially about unlocking the potential of Māori land by exploring new production systems and market opportunities throughout Taitokerau. From research informed, tikanga-shaped and western science-supported perspectives, the project aims to develop new productivity and decision-support models and so contribute to addressing complex Māori land and associated socio-cultural issues in Taitokerau. This would then provide the basis to start planning towards investment pathways which they can also assist with.

**Māori Fisheries Conference & TOKM AGM:-** Enjoyed learning about the industry particularly: the history as recounted by Tā Tipene O'Regan, the commercial challenge laid down by economist Shamubeel Eaqub as to why Australia commands higher seafood export prices (US\$kg) than NZ in all categories apart from crustaceans, the protection of our fresh water (Te Mana o te Wai) ably presented by Tina Porou, the presentations given by Carl Carrington of Moana NZ and Steve Yung of Sealord, the future 'new rules of the game' that Ian Proudfoot of KPMG spoke about where for example vapourised consumption of food may become an alternative to traditional ways of

eating food, hearing from the Global Fisheries Scholar for 2016 Alyx Pivac, and meeting a lot of the key players.

**Ngāpuhi Festival:-** Progress is underway across multiple fronts with learnings taken on-board from the recent Fritter Festival which was attended by our three wise men Tio, Anaru and Iain. They were impressed with how organised the Toll Stadium team were. A public announcement confirming and detailing important aspect about our festival is soon to be released.

**Omapere & Rangihamama Trust (ORT):-** ORT, specifically its sheep and beef operation has come into prominence recently as a result of its finalist placing in the Ahu Whenua awards and the successful field day that was subsequently held to determine along with the other two finalists who will take out the supreme award. This will be announced in May. However ORT has already achieved a first in its Papakāinga development initiative which started with a single pilot house and has progressed to a 15 house development with infrastructure work well underway and over 50% complete. The workshops, design, project management and securing of TPK funding was spearheaded by Rūnanga staffers Kara George and Iain Carruthers (Iain continues in his project management role) and has become a template for TPK to use across the country.

**Oranga Tamariki Bill:-** TRAION has put in a sterling effort with good results to inform the public via the media and airwaves as well as influence the co-drafters of the legislation and the legislation directly itself through the presentation made to the Social Service Select Committee on the key points of: priority placement of Māori children with whānau, hapū and iwi; assistance to whānau to provide care and protect to their child both before and after removal/uplift; use of kupu Māori without tikanga Māori, i.e., mana tamariki describes a Māori child as an individual without reference to cultural identity and their place in a whānau, hapū and iwi needs to change.

**Polyfest:-** Attending this event to promote Registrations and Funding alongside our Kakahu on sale, proved to be a good move for Ngāpuhi. Our Ngāpuhi in Auckland are very 'Ngāpuhi Proud', over 150 Registrations were distributed to parents and students who seemed genuinely interested and keen to be part of Ngāpuhi and the benefits of registering were explained and questions about our scholarships and funding answered.

**PSGE:-** Due to the uncertainty regarding the settlement negotiations impasse and mandate between the Crown and Tuhoronuku, the level of priority has been ratcheted down and a 'wait and see' approach has been adopted until positive progress resumes.

**Taitamariki 500 (T500):-** Based on the learnings from the KODE pilot programme which the Rūnanga was actively involved in, the T500 multi-agency pilot led by MSD and TPK aims to help young people (NEETs) from Northland find a future through work, training, or new opportunities. The overall main aim of the programme is to identify 500 jobs for young people in Northland. We are currently reviewing the contract and operational requirements and expect to sign the paperwork shortly.

#### **TRAION Ops Plan & Strategies Update:-**

##### *Annual Operating Plan:*

Planning for our FY2017/18 has begun in earnest and as indicated at the last board meeting by the CEO and CFO, a first-cut high level budget will be tabled for review.

### *Arts Strategy:*

By the 30<sup>th</sup> June 2017 the following key deliverables will be complete, i.e., the literature review and environmental scan, a repository of Mātauranga (Arts) Ngāpuhi scoped and recorded, and 25 year Arts Strategy developed.

### *Matauranga Strategy:*

The Mātauranga Advisory Group met last month to discuss the survey and hui responses, as well as create a forward plan. Mariaio also attended to provide an in-depth update to the Group. The outcome of the hui was;

- The Advisory Group would analyse the findings of the survey and hui, and identify 3-5 key themes emerging from each of the six questions asked, clearly noting those that are unique to Ngāpuhi.
- A summary of the key themes would be feedback through to Ngāpuhi via e-Mara and the emails provided by respondents.

### *Te Mita O Ngāpuhi Language Strategy:*

Review of the current strategy will be completed in the next fortnight and a draft document ready for consultation and ratification by the TRAION Board. A Project Team has been established to provide technical and practical expertise in the development of an Implementation Plan to implement the strategy. This team is made up of two representatives from each takiwā and taurahere within Ngāpuhi. An Advisory Group has been established to provide guidance and expertise to the project and ensure that Ngāpuhi tikanga and cultural values are being adhered to. This rōpū will include Hone Sadler and Nora Rameka and also Steven Morunga and Kuini Matene of Te Rōpū Kaumātua Kuia o Te Whare Tapū o Ngāpuhi.

### **TRAION Subsidiaries:-**

#### *Ngāpuhi Iwi Social Services (NISS):*

**Kiwi Can (Graeme Dingle Foundation):** With an eye to the north, I attended the launch and relaunch of the Kiwi Can programme at two schools in Porirua regarding the range of interactive physical, mental and creative challenges it provides to help reinforce the goals and curriculum of schools.

**Te Taitokerau Attendant Services or TTAS (part of TTICEC):** Attended the review of TTAS contract by the Ministry of Education with our Carina Dickson and Keryn Bristow from NISS. The support our team provide young people who are not attending and/or not enrolled at school from Kaiwaka in the south to Cape Reinga in the north received a favourable overall result from the ministry.

**VOYCE - Whakarongo Mai:** Represented our NISS General Manager Liz Marsden at the launch of VOYCE - Whakarongo Mai in Henderson. VOYCE - Whakarongo Mai means 'Voice of the Young and Care Experienced - Listen to me' and is an independent advocacy service that place the young at the centre by supporting them to advocate for their needs. It will also ensure their collective experiences and voices can influence the new Oranga Tamariki ministry and the wider care system. More than 200 children, young people, their caregivers and members of the care community attended the fun, child-focused launch event.

#### *Te Hau Ora O Ngāpuhi (THOON):*

**Healthy Families Far North (HFFN) Systems Change Project:** Worked with our THOON General Manager Te Ropu on this project as part of the Te Taitokerau Iwi Chief Executives group. In

essence, HFFN made available resource to conduct a 'deep dive' analysis of health prevention in our region from which a system change opportunity was identified and a high level action plan developed to positively impact the prevention of childhood obesity and chronic disease.

#### **TRAION Takiwā:-**

##### *Takiwā Hui:*

Attended the Hokianga ki te Raki Takiwā meeting at Mokonuiarangi marae along with our TRAION Chair to speak to and endeavour to address the concerns and issues with respect to the re-election process. It was an open and healthy exchange that will hopefully help pave the way for positive engagement and outcomes.

Went to the Ngāpuhi ki te Hauāuru Takiwā hui at Pukerātā marae and presented both the TRAION Governance and Operations report. The content and format of this new report seemed to be well received.

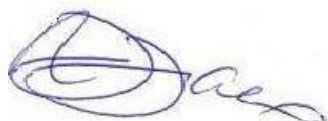
##### *Takiwā Elections:*

CEO confirmed as Returning officer, Tio and Tanya are scrutineers. Initial communication made with executives of Mangakahia, Taumārere and Whangarei Takiwā. Takiwā AGM dates confirmed Whangarei (22 August), Taumarere (20 July) and Mangakahia. (8 August).

**TRAION Trust Board or Representative:-** On March 27 I went to NAHC board meeting which was held at New World Ponsonby in Auckland.

Attended the NISS board meeting on April 6 as a new fully-fledged board director. The meeting was conducted by the newly appointed chair Mike Kake.

Mauri Ora



Raniera T (Sonny) Tau  
CHAIRMAN



Tony Dowling  
CHIEF EXECUTIVE OFFICER