



GOVERNANCE AND OPERATIONS REPORT TO TAKIWĀ JUNE 2018

Tēnā Koutou Kātoa

E ngā mema o ngā Takiwā, Whanau, Hapū me te iwi o Ngāpuhi puta noa, ngā mihi nui atu ki a koutou, tēnā koutou kātoa. Ngā mihi ano ra hoki ki a rātou kua rongo i te ngau a te toki a Whiro, haere mai haere atu ki te Ao o Matangirēia. Ka hoki mai ngā pito kōrero kia tātou ngā mahūetanga iho. Ngā manākitanga o Io Te Matua ki a koutou, ara, tātou kātoa - Mauri Ora.

The offices of Chair and CEO combine our resources to provide this summary report for Takiwā and iwi distribution. This report is designed for all Ngāpuhi so please send as wide as you like. This is not a report to replace any information that your Trustee might have that is important to your particular Takiwā but merely an update of the latest developments within the Te Rūnanga-a-iwi o Ngāpuhi (TRAION) whanau of businesses. For our full reports to the Board of TRAION covering our meeting in June 2018, please ask your Takiwā Trustee or contact our offices directly.

Governance

Rāniera (Sonny) Tau

Ka mihi kauatu ki a koutou e te iwi o Ngāpuhi e noho kainga mai ana ki ngā tōpito e whā o te whare o Puhī, e kōrerohia nei, Tamaki Makaurau ki Te Rerenga Wairua. Ki a koutou e noho ana ki waho o to tātou whare, ēnei mihi hei whakatau atu ia koutou kātoa, nau mai ahu mai haere mai ki tēnei karere a TRAION kia mohio mai koutou, e angā atu ana tēnei o tātou waka ki hea.

Tumuhere Hou – Welcome to the new CEO - I te 23 o Apireira i hakatau e Te Rūnanga-a-iwi o Ngāpuhi, me ngā Kaumātua Kuia, ia Lorraine Toki ki te Rūnanga kia timata i tōna mahi hou mo tātou. Heoi ano, e Lorraine, koia tēnei ko te mihi nui atu ki a koe kua tae mai nei ki te arahi atu i tēnei waka. Ka tapiri atu i tera whakatau ki te reo a te pōari, nau mai, ahu mai, haere mai, haere mai, haere mai.

TRAION welcome aboard the new CEO Lorraine Toki who commenced mahi for us on 23 April 2018. Welcome.

Te Kāhui Heamana ā iwi - National iwi Chairs Forum - The National iwi Chairs Forum was held in Whanganui from 1 to 4 May 2018. There were many issues discussed there which has real relevance to all iwi across Aotearoa. The first day of the hui was taken up with iwi Asset Holding Companies talking about how iwi might work together and leverage of the mahi being done by iwi puta noa.

A forestry investment with the Crown provincial growth fund was one kaupapa being pushed by iwi in the central north island. They are willing to come up and assist where landowners are

prepared to use their whenua for this kaupapa. Please contact me directly if you want to explore this avenue. A Toitū Te Wāonui, he kamupene e hakahaere ana i ngā mahi ngahere nei, e watea ana Te Taru White ki te awahina i ngā iwi, Hapū, whanau raini, e hiahia ana kia hakatō rakau ki runga i o rātou whenua.

Other products being produced by Maori businesses centered on indigenous food and drink and how this is being utilised by some iwi. This has been launched in Poneke and is very successful. Koia tēnei ko tētahi kamupene hou, e kohikohi ana i ngā rau rakau o te wāonui a Tane – *ka kinaki ai ēnei rau ki nga hua rakau, kia puta tētahi unu, kai raini hei orange, hei hikaka i te tinana (energy drinks)*

Kōrero a Kaihakarawā a Anaru Pikarawhe (Address by Judge Andrew Beecroft) - I kōrero a Anaru mo ngā ture e tukuna atu ana ki a tātou, ngā iwi, kia whai reo ki roto i ngā kooti mo ō tātou tamariki/mokopuna. I hoki ōna kōrero ki Te Puāo o Te Atatū, te putake o te ture tamariki 1989. I kaha tōna wero ia mātou kia hoki atu ki ēnei momo hakāro o taua wā.

E mea ana ia, ko te ture Oranga Tamariki, he ture tuku mana ki ngā iwi, hapū me ngā whanau kia whai reo mo ō tātou tamariki/mokopuna e tae ana ki roto i ngā kooti. E kotahi me te hawhe miriona tamariki e noho ana ki roto o Aotearoa. E ko tāna, maha rawa ngā tamariki/mokopuna Māori e mahue ana ki muri ki roto i te ao o te matauranga. E kaha ana ia ki te hapai ake i ngā tikanga Māori ki roto i ngā mahi o ngā kooti engari, e kore e tāea mēnā ka kore ngā iwi e huri ki te awahina i tōna tari – *Commissioner for Children*

E ko tāna, me timata ngā tari Māori ki te werohia i te kawana kia tukuna atu wa tātou tamariki/mokopuna ki roto i ngā ringaringa a ngā iwi, Hapū tiaki ai. Āna kōrero mutunga, *'kaua e kōrero noiho ki roto o ēnei momo hui, me hoki ki te kāinga whakatinana i ēnei hakāro'*

Whanua Ora - The usual issues come up regarding Whanau Ora. We were briefed on what the Government was doing with its review of Whanau Ora. In the meantime our three Commissioning Agencies, Te Pou Matakana, Te Putahitanga and Pacifica Futures, are feeling the pinch as they are not being funded at this stage. We await the outcome of that review. There is a meeting on the 30 June with Ministers Martin, Sepuloni, Peeni Henare and Kelvin Davis to get this kaupapa back on track

Housing – This is another serious kaupapa that iwi want be involved in given that before the election Labour said it would build 1000 houses a year, now it says that could double. Its promise of building 10,000 houses in ten years opens up opportunities for iwi to become involved. Ngāpuhi are in a powerful position to leverage off this as we have plenty of land to build houses on. Iwi are pushing for 1000 houses per iwi to be allocated in the coming months. There is a meeting with Minister Phil Twyford in the next few weeks. In my discussion with him at Ngāti Rehia last week, he was keen and things looked bright.

Te Kahu o Tāonui - E mohio ana tātou kātoa, ko Te Kahu o Tāonui (TKOT), te reo kotahi o ngā iwi e iwa o Ngāpuhi nui tonu. I tēnei wā tonu, e hakatū ana mātou i tētahi rōpū i raro ia TKOT, hei tari mahi (administration) mo TKOT. Ko te ingoa o tēnei rōpū ko te Amokura. E hakahē ana a

Ngāpuhi, ma wa tātou Tumuhere e noho hei kaitohu (*directors*), mo te rōpū nei. E kore e tāea māu ano o mahi e arotake – *it is not right that operations are governors and reviewers of their own performance*

Te Kahu o Tāonui met on 12 June and went over Ngāpuhi's desire to address the point that our CEO's cannot be the Governors and Directors at the same time. Matters of contract tenders were discussed as well the relationship of the Northland District Health Board and TKoT. This seems to be working out well where iwi will finally have a say in how funding is distributed throughout the North.

Proposed Code of Conduct – For three months now we have been discussing a Code of Conduct for TRAION that will be inserted into the constitution proposed for the next AGM in October this year. Every Trustee has been briefed and has had input to this kaupapa. Those Takiwa who need further clarification on this Code of Conduct is encouraged to contact Waddy Wardsworth for assistance in understanding this kaupapa.

Tuhoronuku IMA (TIMA) Update - In my last update on this kaupapa I gave a comprehensive report on where talks were with Tuhoronuku, Kotahitanga and the Minister. After my last report the negotiations with the Minister of Treaty Settlements and Kotahitanga have been very exciting. Hokianga Hapū kaikōrero met and elected three members to the Tuhoronuku Board, they are Piripi Moore, James Clyde and Tipene Pikāhu

Although at our last combined meeting, we discussed a paper put forward by David Tapsell on what Ngāpuhi might look like going forward, we did not reach a conclusion on it – *Each Trustee has a copy of this paper*. There was also a paper submitted by Pita Tipene regarding principles we need to adhere to during these negotiations– *Trustee all have a copy of this paper*. Rudy also put on the table a paper from Jason Pou which will go into the mix for discussions – *Trustees also have a copy of that paper*.

I also sent an email out on Friday 8 June outlining just where these kōrero were situated, advising that:

Technical advisors will be engaged to: Work through details of the model presented by David Tapsell and the paper put together by Jason Pou

- Come up with messages to deliver to the people about the model
- Put together some thoughts about what a transition/implementation process might look like

This material will then be put back up to the principals for agreement at our next hui. Technical advisors will be David Tapsell, Jason Pou and Willie Te Aho. Hone and I have suggested that because Julian Wilcox gave a great kōrero on, and has an intimate knowledge of the Ngati Tahu model, that he be invited onto this committee as of right, similar to David Tapsell. Jason Pou has been put on there through Rudy and Pita with Hone and I have nominating Willie Te Aho.

This wasn't discussed at the hui but the Minister has asked for views on what an adequate timeframe would be for the technical advisors to report back. The Minister thought it would be great if we could get the technical advisors to start this work as soon as possible and to provide

some material for consideration (via email) by Thursday next week. Hone and I have concurred with this timeline. All in all we hope to have something to consult with Ngāpuhi in the very near future.

Arotake i Te Poāri – Performance Review of the Board – This kaupapa is well underway and we will have results to report to every Takiwā shortly. There are some Trustees who have not completed their respective reports but have been given a shakeup in the last Board meeting. We also encourage the Takiwā executives to review the performance of their Trustees so there is a wider scope to the reviews.

Whānaketanga i te PSGE mo Ngāpuhi – Developing a PSGE for Ngāpuhi - The work on this kaupapa is underway and TRAION should have a model up and ready for consultation in the next couple of months. TRAION have made no secret that it would develop a PSGE option around our activities for consultation with Ngāpuhi.

Operations

Lorraine Toki

Organisational overview

1. staff are committed to the Rūnanga and associated kaupapa. They are looking for surety of direction and stability from the CEO office.

Human Resources

2. Fully staffed, the Rūnanga FTE total is 21. As a result of four resignations received this month, the current FTE number for the Rūnanga is 15.

Priorities

3. As a result of resignations received from the Financial Controller and Accounts Administrator priority is being given to ensure we have a seamless exit transition plan and process in place.
4. Discussions with Sumpter Baughen and Deloitte are in progress to scope the short to long-term requirements to take us through the annual audit (FY17/18) and prepare us for this year's Annual General Meeting.

Registrations

5. Registrations now sit with the CEO. There have been an increasing number of requests for information being made on behalf of individuals on the status of registrations. The registration team will not respond to queries made on behalf of others. Trustees are asked to advise their takiwā and others that queries on the status of registered members can only be made by the individual who's information is being requested.

Finance - Budget Setting and Audits

6. Budget setting for the FY18/19 has commenced. The FY18/19 budget is being developed using a Business as usual (BAU), Work-in-progress (WIP) and new projects (NP) approach.
7. While budgeting is not an 'exact science' all efforts are being made to stay within the board approved deficit of \$125,000. The final draft budget will be presented to the full board for consideration on 25 June.

8. Trustees are asked to note that BDO (TRAION approved Auditors) will commence a preliminary audit in the first week of June and are scheduled to start the year-end audit in August.

Hui-a-Iwi

9. During April and May, the Rūnanga Group convened three hui-a-iwi. The attendance at each hui-a-iwi was low however despite this, the value in hosting these hui-a-iwi allows for a wider participation of Ngapuhi and a different audience than might otherwise occur if this was limited to takiwā.
10. The pending settlement makes it even more important that we present ourselves as a group who are aligned to supporting and assisting our Ngapuhi whanau – having a presence and being relevant. To maximise this opportunity the following is recommended for 2019:
 - Presentations to engender a conversation;
 - A greater presence of Trustees from all groups;
 - Include an ‘informal space’ during the break for whanau to enquire about their whakapapa

Strategic Relationships

Hokianga Health Trust

11. The Hokianga Health Trust is a recognised Maori Health Provider who provide free health services to Hokianga communities isolated from immediate health services and providers. The nearest hospitals are Kaitaia, Dargaville, Bay of Islands or Whangārei (all NDHB funded). The majority of service recipients are Ngāpuhi.
12. On 9 May 2018, the CEO met with Dr John Wigglesworth, CEO Hokianga Health Trust to discuss the status of dental health care services in the Hokianga.
13. Dr Wigglesworth advised that the Northland DHB is funded to deliver dental services in the Hokianga. This has not happened despite this being repeatedly brought to the attention of the Ministry of Health and the Northland DHB.
14. The Chair and CEO will continue discussions with Dr Wigglesworth to determine how best to support the Hokianga Health Trust on this and other issues.

Regional Growth Fund – Kaikohe Hub Project

15. Far North Holdings and NAHC are in the final drafting stages of a joint application to the MPI Regional Growth Fund. This is intended to secure resourcing for the development of a ‘Kaikohe Hub’ on the old Hotel Site, Broadway, Kaikohe. The Rūnanga is represented at two levels:
 - the governance group TRAION (Raniera Tau, Lorraine Toki, Paul Knight, Erena Kara and Leigh Auton), FNDC and Far North Holdings;
 - the working party TRAION (Erena Kara, Leigh Auton and Paul Knight), FNDC and Far North Holdings.

16. The Rūnanga is responsible for all cultural matters regarding this project. To support this and ensure we are not reliant on joint proposals, TRAION has commenced discussions with MPI to develop a proposal that takes our cultural input from concept and design to development and delivery. While all concepts will align with the joint proposal our preference is not to be reliant on others initiatives nor to compete.
17. This approach also aligns with our Education, Arts and Te Reo strategies and supports the transition strategy to identify, connect and influence.

Future opportunities

18. Since April's board meeting, a number of opportunities have come across our table. These include the provision of initiatives for our communities from Towai north, research and development opportunities within the social sector space and the possible partnering of the education and training initiatives with providers in Kaikohe and Kerikeri.

Next Steps

19. The next six to twelve months' focus will be given to ensuring the Rūnanga Group has the expertise and capability required to support the transition from operating in siloed environments to shared financial and HR platforms.
20. Operationally, reviews and audits will be undertaken to determine where areas of improvement are required to ensure the Rūnanga is fit for purpose moving forward.