

**GOVERNANCE AND OPERATIONS REPORT TO TAKIWĀ  
NOVEMBER/DECEMBER 2018**

**Governance**

*Rāniera T Tau*

***Tēnā tātou e te Pōari***

Tuatahi, me mihi kau atu ki te hunga kua riro i te ringa kaha o Aitua i ngā wiki e ono kua pahure atu nei. Ngā mate haere mai haere atu ki ngā Mātua, ki ngā Tūpuna kua oti nei te para i te huarahi mo koutou, arā, tātou kātoa. Ngā mate o ngā ra inanahi, o ngā wiki, o ngā tau, tae noa atu ki a rātou kua wheturangihia, haere, haere, haere atu ra. Ka hoki mai ngā kōrero kia tātou ngā mahūetanga iho – Mauri Ora.

Ko te kaupapa tino matua e awhio atu nei ki roto o Ngāpuhi, ko ngā huihuinga a Hapū mo te hakataunga kereme Tiriti o Ngāpuhi.

The last meeting of Te Rūnanga-Ā-Iwi O Ngāpuhi was held on Friday 16 November 2018 and followed by our AGM on Saturday 17 November 2018.

**Te Kāhui Heamana ā iwi - National Iwi Chairs Forum - NICF**

- I haere atu tetahi rōpū iti, mai i te Rūnanga, ki Otepoti, Ngai Tahu, kia hakarongo atu ki ngā take nunui o te Ao Māori
- Kua tukuna e hau te rīpoata me te pāeroa mo tēnei hui kia koutou katoa – *horekau noa hau i rongō ki tētahi o koutou e tuku patai mai ana ki āu i mua mai i tēnei hui*
- Ko te take tino nui pū anō o tēnei hui, ko te kore o ētahi o ngā Minita o tēnei kawana e hiahia ki te whirinaki atu, otirā, kia mahi tahi, me te kōrero tahi ki te Kāhui Heamana ā iwi o te Motu
- I puta mai te kōrero a te piremie, e kore e tāea i tēnei Kawana ki te hakahaere i tēnei whenua, mei e kore te āna Minita e whirinaki atū, arā, e mahi tahi ki te Kahui Heamana a iwi
- E mea ana ētahi o ngā Minita Māori o te kawana, ko te Kāhui Heamana ā iwi, he rōpū no iho, e hara i te reo mo ngā iwi Māori – *e pohehe ana rātou ko rātou kē te reo o te Ao Māori*
- Ko ngā Minita i tae mai ki te hui ki te hakarongo me te tuku kōrero ko:
- **Jacinda Adern** – Prime Minister
- **Honorable Kelvin Davis** – Crown Māori Relationships, Corrections
- **Honorable David Parker** - Economic Taumata, Environmental issues, Statistics
- **Honorable Nanaia Mahuta** – Te Ture Whenua, Māori Development, Local Government
- I kōrero ai te kātoa mo ō rātou ano mahi e oti ana ia rātou mo te Kawana

## **Te Waimāori**

- Te Minita o te Taiāo ko David Parker, i kōrero e ia kia mātou mo tēnei take matua
- Koia tēnei ko tetahi take i tino totohe ngā heamana ā iwi ki te Kawana – *e mea ana ngā Heamana ā iwi, he tikanga ta te Māori ki te waimāori ki raro i te Tiriti o Waitangi – E hakahē ana te Kawana ki ēnei kōrero, e mea ana rātou, na te kātōa te wai – e mea ana ngā iwi, mei e tika ana ngā kōrero a te Minita, me mutu te kawana i te tuku raihana mo te waimāori ki nga kamupene nunui kia hokona ki te Ao.*
- E hakatu ana te Kawana i tetahi rōpū hei rangahau me pēhea te iwi Māori me ngā hapori, e whai kōrero ki tēnei take nui
- E tatari ana mātou kia puta tēnā rīpoata kia kite ai te huarahi hea arumanga mo te NICF

## **Te Tino Rangatiranga**

- Kanui te whai kiko tēnei take i raro i te mana whakahaere o Makere Mutu
- E rarata ana te Kawana kia noho ai tātou ki te kōrero me pehea te take nui nei ehakatatu
- I tae mai a Takuta Moana Jackson ki te hakatakoto kōrero hei wero i ngā iwi kia tautoko ake ngā mahi o te rōpū nei
- Kua whakaae a Ngāpuhi ki tēnei kaupapa

## **Mana Whakahono Ā Rohe**

- This is a new opportunity for iwi puta noa under the Resource Management Act Amendments 2017 (RMA). It is the end result of a combination of Government and iwi working together to find a better solution for Māori RMA issues which has now been passed into legislation.
- Mana Whakahono Ā Rohe is a tool that Tangata Whenua and local Government can use to discuss and agree on how Māori can have meaningful participation in decision making at Local Government level
- Mana Whakahono Ā Rohe may not suit all iwi organisations but once invoked, compels councils to meet with iwi
- Hapū may apply for this status but the decision as to whether the council meets with Hapū in this capacity is at the discretion of Councils.
- The CEO and I met with both the Far North District and Northland Regional Councils to further this kaupapa – *the CEO report also touches on this.*
- We were well pleased with the results and have escalated this to Te Kahu o Tāonui for further discussions.

## **Tuhoronuku IMA (TIMA) Update**

- In my last update on this kaupapa I gave a comprehensive report
- After my last report the negotiations with the Minister of Treaty Settlements and Kotahitanga have been very progressive – *to be honest their two representatives are split on their views of moving forward*
- After nearly 12 months of kōrero, Te Rōpu Tūhono has produced a fourth booklet and the hui a Hapū are well advanced.
- I want to declare here that the 4<sup>th</sup> proposal being consulted on belongs to Te Rōpū Tuhono, not just the Minister as being portrayed by some as they ignorantly attack the Minister.

- Hōne Sadler and I have attended all the consultation hui to date and once you strip away the practiced rhetorical grandstanding, there is huge support for the proposed model although the lack of detail was one of the main concerns which needs to be addressed going forward.
- What Ngāpuhi membership need to understand is that the starting point for this stage of the journey is based on the following which the Minister goes to great lengths to clarify:
  - *Tuhoronuku holds the conditional Mandate from Ngāpuhi to settle its claims*
  - *The Crown had recognised the Mandate back in 2014*
  - *That Mandate was challenged by 15 Hapū in an Urgent Tribunal Hearing*
  - *There was a report from the Waitangi Tribunal that promoted what needed to be done to the Mandate to satisfy Ngāpuhi*
  - *The main recommendation that the Tribunal made was that the Crown should not relitigate the Mandate and went on to recommend a number of changes that should be made to the Mandate to become acceptable to Ngāpuhi*
  - *The Maranga Mai report did not receive the support from TIMA so will not be implemented in full however, there are parts that will be imported to the evolved Mandate.*
- So with that in mind, the brief going forward is very narrow and it is not a chance to relitigate the whole mandate, as being peddled by many
- So the old saying, 'be careful what you wish for, you might just get it,' is applicable in this situation
- Looking forward a good outcome from Ngāpuhi to get this evolved Mandate over the line.
- Please attend you Hapu hui and vote YES to evolving the Mandate and YES to the Rūnanga position on the Central body.

## Operations

Lorraine Toki

### **Appointment of General Manager Delivery**

Te Rūnanga-Ā-Iwi O Ngāpuhi is pleased to confirm the appointment of Shirleyanne Brown as General Manager, Delivery. We look forward to the new conversations and approaches that Shirleyanne will bring our Ngāpuhi kaupapa.

### **Strategic Issues**

The CEO is engaging in three strategic conversations with government. While the approach is to err on the side of caution, the point of difference is that we (the Rūnanga and subsidiaries) are in the conversation with the opportunity to co-design initiatives that are Ngāpuhi focused.

## **TE TUANUI/DEVELOPMENT**

### ***Education Strategy***

The Tai Tokerau Regional Investment Plan (TRIP) Governance Group has been informed their submission to the Tertiary Education Commission was successful. This project was led by NorthTec and focussed on creating training and education pathways under the heading '**He Whenua**'.

The Draft Education Strategy is currently going through a design process. Thus far, intel gathering has involved attending the Rapua Te Mea Ngaro education symposium led by Waikato-Tainui. The event was outstanding and showcased a successful model being implemented.

### ***Arts Strategy – Piki Tū Rangitia***

The wānanga series is complete. The feedback from the series will inform next steps for the strategy. Key priority areas for this strategy are:

- Establishing a Ngāpuhi arts entity, independent but closely aligned to the Rūnanga.
- Ngāpuhi Arts Summit
- Environmental excellence
- Cultural narratives for Ngāpuhi.

### ***Integrating and Evaluating Strategies***

A draft evaluation concept has been developed with the help of the Centre for Social Innovation (CSI) and Rangimarie Mules. The concept takes the form of a Kohekohe tree, allowing us to follow lifecycles. The aim of the framework is to evaluate our success against our strategies.

Rangimarie Mules will be facilitating an integrated strategies workshop with some of our key advisors. The purpose of this workshop is to form a cohesive action plan for activities, initiatives and events across the education, arts and reo strategies. This will be held 30<sup>th</sup> November.

### ***Data - Social Innovation Agency (SIA) and Statistics New Zealand***

In July and August 2018, the SIA sought feedback from communities, NGOs and other key stakeholders regarding how the data they collected should be treated.

In August the Data Iwi Technical Advisory Group met with members of SIA (including their CEO, Dorothy Adams) and Statistics NZ to discuss what this looks like for iwi. Key points include:

- Iwi are a partner, not a stakeholder
- Iwi are interested in a co-led, co-design, co-decision-making relationship
- We seek ways to enable this partnership to occur

The Statistics Act 1975 is currently under review and we will be making a submission.

### ***Placed Based Initiative (PBI) – Kāinga Ora***

The data collected thus far is very detailed and looks at the top four Treasury risk factors for children in Kaikohe, Kaitaia, and Otangārei. These include:

- Oranga Tamariki finding of abuse or neglect (family violence incidences)
- Supported by benefits since birth
- Having a parent with a prison or community sentence
- Having a mother with no formal qualifications <sup>1</sup>

### ***Other risk factors also emerge including:***

- Alcohol and drug abuse
- Suicide
- Gang alerts
- Housing situation

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<sup>1</sup> <https://treasury.govt.nz/publications/ap/insights-understanding-needs-children-and-youth-risk-ap-17-02-html#section-8>

***The purpose of this work stream is to build a relationship with government agencies to:***

- Have real time data pertaining to our people available
- Utilise this data to influence policy change and to direct our investments going forward
- To highlight the areas our people require support to direct key services

#### **NGĀ POUTOKOMANAWA/DELIVERY**

##### ***Housing – Kāinga Ora (Te Puni Kokiri)***

Ongoing discussions are being held with Te Puni Kokiri regarding residual budget underspend. We expect the under-spend will provide opportunities to complete additional home repairs alongside proposals for a new contract to the 2018/19 funding round.

##### ***Environment - Freshwater: Te Mana o te Wai***

Under the Freshwater Reforms, the Northland Regional Council has identified seven priority catchments, that have a group assigned to each made up of stakeholders and tangata whenua who are charged with the task to work collaboratively on both regulatory and non-regulatory water management measures.

##### ***Lake Omāpere***

Strong support by Hapū and environmental groups for Lake Omāpere have been added to the priority water catchment for Hokianga. Poor water quality has made both the Lake and Utakura River unsuitable water supplies. This has affected food sources from the Lake, River and upper Hokianga Harbour placing restrictions on recreational uses for whanau, hapū and iwi.

##### ***Department of Conservation: Kauri Dieback***

Discussions are ongoing with the Department of Conservation, Puketi Forest Trust and Dr Ian Horner the development of a Kauri Dieback Management Plan. The Draft National Kauri Dieback Management Plan has three Zones:

- Prevention Zone: activities to protect kauri common across all three zones
- Disease Control Zone: activities to protect kauri specific to prevention zone and to control zone
- Sanctuary Zone: which will have a higher intensity of management. Many hui that has been conducted has been fed into the Draft Plan

##### ***Ministry for the Environment: Emissions Trading Scheme***

The Ministry for the Environment convened a hui to discuss recommendations that could go to the New Zealand Trading Scheme. In attendance: Ministry for Primary Industries, Northland Inc., Taitokerau Forest Ltd, Federation of Māori Authorities, NZ Māori Council and Iwi.

A key recommendation from this hui was a need for a practical policy option by government to enable Māori to consider any emerging opportunities.

##### ***Hapū Development Funding***

While we continue to engage with Marae over funding support we have received ***no applications during this reporting period***. A full description and funding criteria is available on our Te Rūnanga-Ā-Iwi O Ngāpuhi website.

### ***Te Reo o Ngāpuhi***

Over the past couple of months' work has been undertaken on identifying key priority projects that fit within a three to four-year work programme. In line with this, the Advisory Group met with the Takiwā Project Team to identify and update what Te Reo events have taken place and any up and coming initiatives that may need support and resourcing.

### ***Te Rōpū Kaumātua Kuia o Te Whare Tapu o Ngāpuhi – Kaumātua Kuia Rōpū***

In March 2019, Kaumātua Kuia will commence their Hikoi o te Maunga o Nga Whare Tapu o Ngāpuhi. Preliminary discussions have started regarding recording the overall Hikoi and capturing the Pū kōrero. The opportunity to have our youth and wider whānau participate and contribute to this kaupapa will be explored.

### ***Kakahu - Product showcase - Ipu Wai***

Our latest addition *Ipu Wai (insulated hot & cold) & Ipu Māori (Plastic BPA Free)*, drink bottles are proving very successful. This month we will be entering into a partnership with local cafes. The initiative is called Cup-Cycling which is in conjunction with a Wellington-based company called 'Ideal Cup'.

The full Chairman and/or the CEO Reports from this meeting may be obtained by contacting the Office at any reasonable time.

## **Governance and Operations**

*Rāniera T Tau me Lorraine Toki*

### **CONCLUSION**

The conclusion of yet another year is upon us and I am satisfied with governance and operational achievements throughout this year. Operational performance and reporting accuracy are closely monitored by the Board to measure progress over this reporting period. I can report that there have been no serious issues identified by the Board that would cause us concern relative to operations outcomes against our strategic and business plans.

On behalf of the board we wish to thank every member of our staff across all our business units for their tremendous dedication and contributing efforts over the past year. We want to especially thank our General Manager, Erena Kara for stepping into the role of Acting CEO during Tony's period of illness and into exceptional circumstances. Ngā mihi ki a koe e kō. To our management teams for their leadership and tireless contribution to advancing our Ngāpuhi moemoeā, thank you. As an extension of this we want to thank all the staff of Ngāpuhi Books and Stationary limited, Ngāpuhi Service Station limited, Ngāpuhi Iwi Social Services Limited and Te Hau Ora O Ngāpuhi Limited, for their dedicated mahi over the last twelve months.

I would like to thank my fellow trustees for their unwavering commitment to the kaupapa of Te Rūnanga-Ā-Iwi O Ngāpuhi me te iwi katoa o Ngāpuhi. To all Trustees, thank you for your diligence in keeping your Takiwā abreast of issues affecting Ngāpuhi katoa. This has been a demanding year and each of you has played their part in meeting our fiduciary obligations to Ngāpuhi.

In regards to Te Rūnanga-Ā-Iwi O Ngāpuhi itself, I would like to record that its vision, vibrancy and real achievements are manifest in the whanau whānui, Hapū and Marae communities where our staff work. Examples of their outstanding mahi feature proudly throughout this annual report.

To our husbands, wives and partners, our Tamariki and Mokopuna, we pay tribute to you all, as you are the ones who make the biggest sacrifices to enable your leaders to get on with this difficult mahi. It is to you that we return for comfort and loving when the going gets tough. May the blessings of our Heavenly Father visit with you all as we appreciate and love your support.

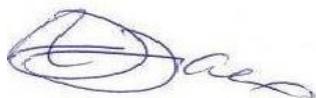
We are grateful to our Kaumātua and Kuia who have stood with us over this past eighteen years. We are also grateful to Ngāpuhi who have assisted to shape and share this journey with Te Rūnanga-Ā-Iwi O Ngāpuhi, building it to what it is today, an iwi authority that we can all be proud of.

Ki ngā Kaumātua Kuia, te tuara o Te Rūnanga-ā-iwi o Ngāpuhi, ko koutou ngā kai whangai i tēnei poāri ki te pumahara ki a taea e mātou ki te pīkau i ngā taimahatanga o te Āo o Ngāpuhi. Ka mihi nui atu ki a koutou me o koutou whanau whānui, mauri ora.

As we head into the festive season, we reflect on the true meaning of Christmas, the birth of our saviour Jesus Christ, and the gift of eternal life. That through him we might live forever with our whanau in the eternities. May we all remember that true meaning and take time out for our Whanau.

Ki te iwi o Ngāpuhi-nui-tonu, tēnā koutou e tautoko kaha ana i te huarahi kua oti nei te para e o tātou Mātua, Tūpuna. Kia kaha ai tātou kātoa ki te honore to rātou tu hei pupuri i te mana motuhake o tēnei whenua. Ki a hapai tonu i He whakaputanga o te Rangatiratanga o Nīu Tirenī me te Tiriti o Waitangi hei tuāpapa mo te whare Tapu o Ngāpuhi, arā, kia hakatutuki ai te moemoeā o te Āo o Ngāpuhi, *“kia tu tika ai te whare tapu o Ngāpuhi.”*

Mauri Ora



Rāniera T Tau  
**CHAIRMAN**



Lorraine Toki  
**TUMUHERE**