

**GOVERNANCE AND OPERATIONS REPORT TO TAKIWĀ
SEPTEMBER 2018**

Governance

Rāniera T Tau

Tēnā tātou e te Pōari

Tuatahi, me mihi kau atu ki te hunga kua riro i te ringa kaha o Aitua i ngā wiki e ono kua pahure atu nei. Ngā mate haere mai haere atu ki ngā Mātua, ki ngā Tūpuna kua oti nei te para i te huarahi mo koutou, arā, tātou kātoa. Ngā mate o ngā ra inanahi, o ngā wiki, o ngā tau, tae noa atu ki a rātou kua wheturangihia, haere, haere, haere atu ra. Ka hoki mai ngā kōrero kia tātou ngā mahūetanga iho – Mauri Ora.

Ko te kaupapa tino matua e awhio atu nei ki roto o Ngāpuhi, ko te tāenga mai o te Minita take Tiriti kia rongu e ia ki ngā kōrero o Ngāpuhi, arā, me pehea a Ngāpuhi e hakatatu ōna kēreme Tiriti.

The meeting of Te Rūnanga-ā-iwi o Ngāpuhi was held on Friday 7 September 2018. These are the Board Chairs recommendations that went to the Board for sanction. All except the last recommendation was supported unanimously with one Takiwā voting against the last recommendation. Therefore, all issues were resolved and supported by the Board.

RECOMMENDATION:

That the Board of Trustees of Te Rūnanga-ā-iwi o Ngāpuhi:

Receives the Chairman's report and endorse the following recommendations:

Recommendation.1.: *That Te Rūnanga-ā-iwi o Ngāpuhi accept the allocation model as presented by Paul Knight and that Rāniera Tau and Te Rau Allen be authorised to sign that model on behalf of Te Rūnanga-ā-iwi o Ngāpuhi when appropriate.*

Recommendation.2.: *That Te Rūnanga-ā-iwi o Ngāpuhi promote the appointment of Wane Wharerau as the representative to the NZ Fisheries Review committee*

Recommendation.3.: *That Ngāpuhi, as a member of Te Kahu o Tāonui, engage with the FNDC and NRC to promote the development of a Tai Tokerau iwi, (Te Kahu o Tāonui), inclusive Mana Whakahono Ā Rohe relationship.*

Recommendation.4.: *That the Board of Te Rūnanga-ā-iwi o Ngāpuhi endorse the presentation on the Te Tiriti o Waitangi claims pathway as delivered by the CEO to the Crown and Technical advisors on 22 August 2018.*

AND

That the Board of Te Rūnanga-ā-iwi o Ngāpuhi also endorse the presentation on the Te Tiriti o Waitangi claims pathway as delivered to the Crown and Technical advisors by Te Rōpū Kaumātua Kuia o Te Whare Tapu o Ngāpuhi on 22 August 2018.

Te Kāhui Heamana ā iwi - National iwi Chairs Forum - NICF

- I haere atu tetahi rōpū iti, mai i te Rūnanga, ki Hopuhopu, Tainui, kia hakarongo atu ki ngā take nunui o te Ao Māori
- Kua tukuna e hau te rīpoata me te pāeroa mo tēnei hui kia koutou katoa – *horekau noa hau i rongo ki tētahi o koutou e tuku patai mai ana ki āu i mua mai i tēnei hui*
- Ko te take tino nui pū anō o tēnei hui, ko te kore o tēnei kawana e hiahia ki te whirinaki atu, otirā, kia mahi tahi, me te kōrero tahi ki te Kāhui Heamana ā iwi o te Motu
- E mea ana ētahi o ngā Minita Māori o te kawana, ko te Kāhui Heamana ā iwi, he rōpū no iho, e hara i te reo mo ngā iwi Māori – *e pohehe ana rātou ko rātou kē te reo o te Ao Māori*
- Ko ngā Minita i tae mai ki te hui ki te hakarongo me te tuku kōrero ko:
- **Tracey Martin** – Oranga Tamariki, Internal Affairs, Seniors
- **Honorable Kelvin Davis** – Crown Māori Relationships, Corrections
- **Honorable James Shaw** – Climate Change, Statistics
- **Honorable David Parker** - Economic Taumata, Environmental issues, Statistics
- **Honorable Nanaia Mahuta** – Te Ture Whenua, Māori Development, Local Government
- I kōrero ai te katoa mo o rātou ano mahi e oti ana ia rātou mo te Kawana

Northland Aquaculture Allocation sign-off

- I have reported against this topic over the last twelve months as discussions developed between Te Kahu o Tāonui and TOKM. This kaupapa has now come to an amicable conclusion between all iwi in the North
- Ngāti Kahu has also agreed to allow this allocation process to proceed even though they won't be part of this allocation at this point.
- Te Rūnanga-ā-iwi o Ngāpuhi is the iwi Aquaculture organisation for Ngāpuhi which is why we need to execute these documents.

Te Waimāori

- Te Minita o te Taiāo ko David Parker, i kōrero e ia kia mātou mo tēnei take matua
- Koia tēnei ko tetahi take i tino totohe ngā heamana ā iwi ki te Kawana – *e mea ana ngā Heamana ā iwi, he tikanga ta te Māori ki te waimāori ki raro i te Tiriti o Waitangi – E hakahē ana te Kawana ki ēnei kōrero, e mea ana rātou, na te katoa te wai – e mea ana ngā iwi, mei e tika ana ngā kōrero a te Minita, me mutu te kawana i te tuku raihana mo te waimāori ki nga kamupene nunui kia hokona ki te Ao.*
- E hakatu ana te Kawana i tetahi rōpū hei rangahau me pēhea te iwi Māori me ngā hāpori, e whai kōrero ki tēnei take nui
- I ngā ra 13 – 17 o Akuhata, i tae atu ngā kaikōrero mo te NICF ki mua ki te aroaro a te Taraipūnara o Waitangi kia kokiri ngā kōrero a ngā iwi kia mohio e ngā kai hakawā e anga ana te NICF ki hea.
- E tatari ana mātou kia puta tēnā rīpoata kia kite ai te huarahi hea arumanga mo te NICF

Review of New Zealand Fisheries

- Sir Rob Fenwick will Chair a Fishery Sector Working Group focused on the condition of our national fish assets. This kaupapa was commissioned by MPI after a report that disturbing levels of different fish species has been depleted.
- Wane Wharerau has been approached to sit on this Working Group to represent the customary sector. Wane kindly offered this position to our Deputy Chair Te Rau Allen, who declined
- Information shared in this forum will include all sector data which would place Ngāpuhi in an advantaged position by getting first-hand information on how all fish species are tracking relative to the virgin Biomass
- My understanding is there is more information yet to be revealed on the real state of the Hoki stock through trawl surveys impacting our main income stream.
- There have been a number of fisheries recently depleted by either natural or man-made causes. The ‘science’ may be able to clarify reasons for stock decline
- I am advising you of this possibility so you are not surprised when or if an offer is forthcoming for Wane.

Te Tino Rangatiratanga

- Kanui te whai kiko tēnei take i raro i te mana whakahaere o Makere Mutu
- E rarata ana te Kawana kia noho ai tātou ki te kōrero me pehea te take nui nei e hakatatu
- I tae mai a Takuta Moana Jackson ki te hakatakoto kōrero hei wero i ngā iwi kia tautoko ake ngā mahi o te rōpū nei
- Kua whakaae a Ngāpuhi ki tēnei kaupapa

Mana Whakahono Ā Rohe

- This is a new opportunity for iwi puta noa under the Resource Management Act Amendments 2017 (RMA). It is the end result of a combination of Government and iwi working together to find a better solution for Maori RMA issues which has now been passed into legislation.
- Mana Whakahono Ā Rohe is a tool that Tangata Whenua and local Government can use to discuss and agree on how Māori can have meaningful participation in decision making at Local Government level
- Mana Whakahono Ā Rohe may not suit all iwi organisations but once invoked, compels councils to meet with iwi
- Hapū may apply for this status but the decision as to whether the council meets with Hapū in this capacity is at the discretion of Councils.
- The CEO and I met with both the Far North District and Northland Regional Councils to further this kaupapa – *the CEO report also touches on this.*
- We were well pleased with the results and have escalated this to Te Kahu o Tāonui for further discussions.

Tuhoronuku IMA (TIMA) Update

- In my last update on this kaupapa I gave a comprehensive report
- I do not wish to go into too much detail at this time as discussions are continuing and discuaaions around the Mandate continue to evolve

- After my last report the negotiations with the Minister of Treaty Settlements and Kotahitanga have been very progressive – *to be honest their two representatives are split on their views of moving forward*
- Ngāpuhi have been looking for an alternative name for the four “Principals” as referred to in the consultation documentation – *suggestions were, kaitonotono, mangai, principals and many other names. It was agreed at the hui in Wellington that the group be called Te Rōpū Tuhono*
- I want to declare here that the proposal being consulted on belongs to Te Rōpū Tuhono, not just the Minister as being portrayed by some as they ignorantly attack the Minister.
- Hōne Sadler and I have attended all the consultation hui to date and once you strip away the practiced rhetorical grandstanding, there is huge support for the proposed model although the lack of detail was one of the main concerns which needs to be addressed going forward.
- On the 22 August Te Rōpū Kaumātua Kuia o Te Whare Tapu o Ngāpuhi and the Rūnanga made presentations and gave submissions to the Crown officials and technical advisors who were in attendance
- What Ngāpuhi membership need to understand is that the starting point for this stage of the journey is based on the following which the Minister goes to great lengths to clarify:
 - *Tuhoronuku holds the conditional Mandate from Ngāpuhi to settle its claims*
 - *The Crown had recognised the Mandate back in 2014*
 - *That Mandate was challenged by 15 Hapū in an Urgent Tribunal Hearing*
 - *There was a report from the Waitangi Tribunal that promoted what needed to be done to the Mandate to satisfy Ngāpuhi*
 - *The main recommendation that the Tribunal made was that the Crown should not relitigate the Mandate and went on to recommend a number of changes that should be made to the Mandate to become acceptable to Ngāpuhi*
 - *The Maranga Mai report did not receive the support from TIMA so will not be implemented in full however, there are parts that will be imported to the evolved Mandate.*
- So with that in mind, the brief going forward is very narrow and it is not a chance to relitigate the whole mandate, as being peddled by many
- One thing I want to clarify here is the discussion about 5 versus 6 Regions for regional settlement purposes
- I am clear that if Mangakahia wants to split from Whangarei, that is their choice. However, what will happen is that they will have to share resources with Whangarei. They will not be resourced as a region on their own
- So the old saying, *‘be careful what you wish for, you might just get it,’* is applicable in this situation
- Looking forward to progress as the upcoming second consultation round hui continue

Arotake i Te Pōari – Performance Review of the Board

- I am onto Waddy about completing this review and getting the results out to us ASAP
- Waddy will have a report for us shortly and we will distribute those to your respective Takiwā executives for their feedback
- We need to continue these reviews to ensure we are current with what we are doing

- Reviews have an uncanny ability of recording Trustees as something different to what we perceive ourselves to be
- I look forward to these reports which will be sent to Takiwā to view their Takiwā Trustees performance.

Operations

Lorraine Toki

Organisational Review and Alignment

1. Commissioned by the CEO, an independent organisational review has been completed that examined the function, capacity and capability to deliver outcomes aligned to our strategy, business plan and budget. It also included Management options to maximise outcomes and enhance performance.
2. The CEO is now implementing the recommendations that will see a flat management structure, three interrelated functional areas with individual senior management oversight.
3. Following the appointment of senior positions there will likely be further enhancements to our front-end service delivery and development. These changes will be made to assist us to meet our responsibilities effectively and efficiently.

Strategic Issues

Mana Whakahono-a-rohe (Iwi Participation Arrangements)

4. This is a tool designed to assist iwi and local authorities to discuss, agree and record how they will work together within the Resource Management Act (RMA). Agreements made using this tool are referred to as Mana Whakahono.
5. The Chair and CEO met with representatives from the Far North District Council and the Northland Regional Council to start the conversation around developing protocols.

Registration Database

6. The current database system we are operating has been in place for fourteen years and is outdated. The ability to register members is not affected by the age of the system but the ability to increase the capability of the system (how we might better use the data information flows) is non-existent – it is not fit for purpose. Replacement options are now being scoped.

STRATEGIES

Quality Management System

7. The Quality Co-ordinator has completed the first set of policies. The CEO and General Manager have reviewed these. The next step is for staff to have the opportunity to provide feedback at their next team meeting.

Kaikohe Redevelopment Project (Te Pu O Te Wheke)

8. The Expression of Interest (EOI) submitted to the Ministry of Business, Innovation and Employment (MBIE) has been positive and the Steering Group was notified that the Provincial Development Unit is planning to take this proposal straight to the Senior Regional Officials group for a decision.

Education Strategy

9. The General Manager has submitted a draft Memorandum of Understanding to the Education Review Office for their consideration and feedback.
10. The Ngāpuhi Education Advisory Group met on 20 July 2018. The draft Strategy is nearing ratification stage. An action plan is being developed that will consider the following:
 - a. Employment/engagement of Ngāpuhi education officer
 - b. Directory of services
 - c. Data collection, collation and distribution based on our Ngāpuhi needs
 - d. Ngāpuhi evaluation framework
11. The General Manager sits on the governance group for the Tai Tokerau Regional Investment Plan (TRIP). This project is led out by North Tech and is focussed on creating training and education pathways for what they have called 'He Whenua'. Key discussion points include:
 - a. Providing education from cradle to career
 - b. Being cognisant of the iwi and Māori economy
 - c. Training providers working more closely together and with industry
12. The project with Kaikohe Intermediate focusses on Year 7-10 boys in Kaikohe and their transition into secondary school. The project-working group consists of Freda Mocaraka, Rosie Nathan, Rangimarie Mules and Erena Kara.
13. On 17 August 2018, TRAION received a letter via email from Northland College Principal, John Kendal. The letter was in relation to the incident that occurred on the College grounds earlier in August, and was addressed to major stakeholders. We have responded and have invited the Principal to be part of the JR McKenzie project.

Arts Strategy – Piki Tu Rangitia

14. The wānanga series have commenced. The first was held at TRAION offices Friday 17 August, and was attended by eight Ngāpuhi artists. The next wānanga will be held Tuesday 21 August, and the third will be held Friday 30 August. The purpose of these wānanga is to bring together some practicing artists from across Ngāpuhi and facilitate discussion, record their experiences as practicing artists, and to gain advice about developing their art forms through wānanga.

Integrating and Evaluating Strategies

15. We will be working with the Centre for Social Impact (Foundation North) to develop a Ngāpuhi based evaluation framework. This framework will set the standard for how we want our mahi to be evaluated. It will be based on Ngāpuhi principles and values, and focus on the strengths we possess as an iwi.
16. In September, a hui will be held with representatives of each advisory group to look at what can be done jointly. This hui will also lead into the creation of an evaluation framework for the strategies.

Data- Iwi Insights Lab

17. Ngāpuhi will be one of five iwi to participate in this data project. The ultimate goal is that iwi and their partners build local capability using skilled people, tools, technologies and design processes with real time feedback loops. The project has been funded by Te Puni Kokiri and is supported by the Tindal Foundation

National Health Index – Ministry of Health

18. The Ministry of Health has sought engagement in the consultation for the proposed changes to the National Health Index (NHI) system and Ministry of Health standards. In line with the Data Iwi Leaders Group, and also our own aspirations for data collection, we have provided a submission that supports the inclusion of iwi.

COMMUNICATIONS

Media/Communications

19. The communications team continues to monitor media channels and publish content that positively engages and informs.

- Ongoing Social Media posts on Facebook re: events, job vacancies, E-Mara, relevant Ngāpuhi and current affairs. Subscribers to our Facebook are steadily increasing with 3400 Facebook followers this month (3290 last month).
- Regular promotion of scholarship recipients, their acknowledgements and letters of appreciation
 - **Ricky Bell** (Education Scholarship) - completion of Thesis via University of Otago
 - **Hinemoa Shelford-Garland** (Discretionary Fund) – NZ Rep Netball
 - **Alanna Curtis** (Discretionary Fund) – DDF Dance, winners at NZ Hip Hop Competitions
 - **Rutherford College** (Sponsorship) – Attend National Secondary School Kapahaka competitions

Runanga Group information brochure

20. To enhance the way we engage and inform our members, a brochure has been developed that promotes our Rūnanga Group – profiling our products, services and Takiwā information.

21. This brochure is sent out with all new registrations, kakahu/merchandise orders and is available across all Ngāpuhi Group offices and events. Copies are available for all Takiwā to share with members and whānau.

TE AO TUROA

River Restoration

22. Although much time, resources and energy was allocated to this project over a seven month period, the Marae Trust declined to sign the Te Wai Māori funding agreement. Several negotiation meetings took place and amendments were made to give effect to the concerns raised. Alternative trusts and entities were considered and approached to umbrella the project including moving the project further up the catchment. However, after considering all factors it was decided to close the project and notify Te Wai Māori of the decision.

23. We are currently notifying all key stakeholders, environmental organisations, educational institutions and volunteers who had been part of implementing the rollout of the project.

Kauri Dieback

24. As part of the Kauri Dieback Programme, a Tangata Whenua Rōpū was established at the start to support Māori participation in governance, planning and programme delivery. The entire roll out of the programme over the last few years has focused on reducing the spread of Kauri Dieback. Walking tracks are being closed and mitigation works to upgrade tracks around kauri trees are now being rolled out.

25. A new focus called the Accelerating Protection for Kauri Project is looking at a long-term approach to the management of Kauri Dieback by developing a National Pest Management Plan. This new focus includes the setting up of a separate management agency. A second round of consultation hui commences at the end of August.

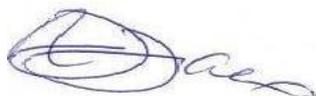
26. So far, tests for Kauri Dieback in Puketi Forest have returned negative, although we are waiting on one final result. This places Puketi Forest in a unique situation as being the only forest untouched by the disease. Support was given for a more long-term plan to be developed and led by the community to maintain Puketi Forest as a Kauri Dieback free area.

Te Reo o Ngāpuhi

27. Due to lack of attendance at the Monday 20 August Advisory hui, another meeting has been set for end of August to discuss Strategy readiness funding updates, scholarship focus and look at key priority projects that fit within a 3-4 year work programme amongst other things. A hui has been planned and organised for the end of August with the Takiwā Project Team to workshop key priority projects for the next 3-4 years including funding prospects and proposals.

The full Chairman and/or the CEO Reports from this meeting may be obtained by contacting the Office at any reasonable time.

Mauri Ora



Rāniera T Tau
CHAIRMAN



Lorraine Toki
TUMUHERE